

TOGUT, SEGAL & SEGAL LLP  
One Penn Plaza  
Suite 3335  
New York, New York 10119  
(212) 594-5000  
Frank A. Oswald  
Scott A. Griffin  
Anthony F. Pirraglia

Hearing Date: September 13, 2013  
Hearing Time: 10:00 a.m. (New York Time)  
(Served on Counsel for NYSNA and Debtors  
on August 26, 2013)

*Counsel to Buyers, Montefiore SS Operations, Inc., et al.*

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK

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In re:	:	Chapter 11
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SOUND SHORE MEDICAL CENTER OF	:	Case No. 13-22840 (RDD)
WESTCHESTER, <u>et al.</u> ,	:	
Debtors.	:	(Jointly Administered)
	:	
-----X	:	

**BUYERS' REPLY TO OBJECTION OF NEW YORK  
STATE NURSES ASSOCIATION TO DEBTORS' MOTION FOR  
AN ORDER AUTHORIZING APPROVAL OF A PRIVATE SALE OF  
THE ACQUIRED ASSETS FREE AND CLEAR OF ALL LIENS, CLAIMS,  
ENCUMBRANCES, SECURITY INTERESTS AND OTHER INTERESTS**

TO THE HONORABLE ROBERT D. DRAIN,  
UNITED STATES BANKRUPTCY JUDGE:

Montefiore SS Operations, Inc., Montefiore MV Operations, Inc.,  
Montefiore HA Operations, Inc., Montefiore SS Holdings, LLC, Montefiore MV  
Holdings, LLC, and Montefiore HA Holdings, LLC, (collectively, the "Buyers") hereby  
submit this reply (the "Reply") to the New York State Nurses Association's ("NYSNA")  
objection, dated August 16, 2013 [ECF No. 309] (the "Objection"),<sup>1</sup> to the Debtors'  
motion, dated May 29, 2013 [ECF No. 17] (the "Sale Motion"),<sup>2</sup> as supplemented by the

<sup>1</sup> Notwithstanding the title of the Objection, the Sale is between the Debtors and the Buyers, not MMC (as defined below).

<sup>2</sup> Capitalized terms, used herein but not otherwise defined, shall have the meanings ascribed to them in the Sale Motion and the Purchase Agreement (as defined below).

Debtors' statement dated May 31, 2013, ECF No. 103 (the "Supplemental Statement"), and respectfully represent:

### **PRELIMINARY STATEMENT**

In a veiled attempt to strong-arm the Buyers into taking assignment of its collective bargaining agreements (the "CBAs") with Sound Shore Medical Center ("SSMC") and the Mount Vernon Hospital ("MVH")<sup>3</sup> as part of the Sale, NYSNA filed the Objection. Remarkably, NYSNA objects to the Sale notwithstanding the Debtors' satisfaction of the unambiguous statutory provisions of section 363(f) of the Bankruptcy Code. Unable, however, to avoid or dispute the clear language of the statute, NYSNA tries a different strategy - diversion.

NYSNA first contends that the Bankruptcy Court cannot approve the Sale unless the Buyer agrees to be subject to the terms of the CBAs, or the Debtors reject the agreement under section 1113 of the Bankruptcy Code. It, however, fails to offer any statutory basis to support its unique interpretation of section 363(f). Instead, it seeks to rely on (a) one-line "successor clauses" – that purport to bind the Debtors' successors and assigns – in each of the CBAs, and (b) its misapplication of wholly distinguishable case law with respect to the effect of those clauses.

As a fall back position, NYSNA alleges that the Bankruptcy Court cannot determine the applicability of the successor clauses to the Debtors' obligations under a section 363 sale – the same issue that serves as the core of its Objection. Instead, it argues that this adjudication is subject to arbitration.

As discussed herein, each of the arguments raised in the Objection lack merit and should be overruled. Simply put, there is nothing in the language of section

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<sup>3</sup> SSNC and MVH are Debtors in the above-captioned Chapter 11 cases.

363(f) that requires a debtor's sale of assets be conditioned upon the rejection of its collective bargaining agreements or a buyer's acceptance of the terms of those agreements as part of the sale. The Buyers engaged in extensive good-faith negotiations with the Debtors as to the assets that would be acquired and the liabilities they would assume – including up to \$9 million of employee liabilities under the Purchase Agreement.<sup>4</sup>

Further, there is nothing under bankruptcy or non bankruptcy law that would compel this Court's application of the successor clauses to the Sale. The successor clauses are "passive" and, as discussed in the relevant authority interpreting such provisions, do not place any active duty or obligation on the Debtors, as sellers, or the Buyers in connection with the Sale. If NYSNA wanted to impose such duty on the Debtors, and subsequently any purchaser of their assets, it knew how to do so. NYSNA cannot be allowed to have that duty now read into the CBAs through its overly broad interpretation of these one-line passive Successor Clauses.

Lastly, the Bankruptcy Court is the proper forum to determine whether the Successor Clauses would apply to the transfer or disposition of property of the estate, such as the assets subject to this Sale. NYSNA cannot raise an objection on the issue regarding the impact of the clauses with this Court, and then ask the Court to defer ruling on the issue. For these reasons, and as discussed in further detail below, the Objection should be overruled.

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<sup>4</sup> Contrary to NYSNA's misstatements in the Objection, the Buyers did not promise employment to any of the Debtors' employees, and expressly provided that the acquisition would not be subject to the CBAs. *See* Objection, 3; *see also*, Purchase Agreement, Sec. 7.6 (specifically providing that the Buyers are not obligated to offer employment to any employee of the Debtors.)

## **I. SUPPLEMENTAL BACKGROUND**

### **A. Prepetition Sale Negotiations**

1. In April 2013, the Debtors commenced discussions with Montefiore Health Systems, Inc. (“Montefiore”), the parent entity of Montefiore Medical Center (“MMC”) regarding a potential strategic transaction.

2. On or about May 29, 2013, following intensive, arms length, good faith negotiations between the Debtors and Montefiore, the Debtors and the Buyers entered into a purchase agreement (the “Original Purchase Agreement”), which contemplated the sale of substantially all of the Debtor’s assets for \$54 million plus the appraised fair market value of the Debtors’ furniture, fixtures and equipment. The purchase price (the “Purchase Price”) consideration consisted of, *inter alia*, (a) assumption of certain assumed liabilities, (b) satisfaction of executory contract and unexpired lease cure amounts up to a maximum amount of \$3 million, and (c) assumption of certain assumed employee liabilities up to \$9 million. *See* Original Purchase Agreement, Sale Motion, Ex. C [ECF. No. 17-3] Sec. 3.1(a).

### **B. Purchase Agreement Employee Union Provisions**

3. The Original Purchase Agreement provided, among other things:

*Nothing in this Agreement shall obligate Buyer to offer (x) employment to any Employee of any Seller, (y) to enter into any contract with a Physician or (z) to enter into any CBA with any labor union.*

Original Purchase Agreement, Sec. 7.6 (emphasis added).

Employment shall be offered to such Eligible Employees<sup>5</sup> on such new terms and conditions of employment **as may be**

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<sup>5</sup> Eligible Employees are defined in the Purchase Agreement as certain of the Sellers’ employees that the Buyers offer employment on a probationary basis who (a) at the time of closing were employed by Sellers; (b) in Buyers’ sole discretion, meet Buyers’ job qualifications as of the closing and complete Buyers’ application process, which includes background checks and pre-employment drug testing; and (c) agree to resign from employment with Sellers.

**established by Buyer in its sole discretion, and not on the terms of Sellers' CBAs with any of the unions representing Sellers' Employees.**

Original Purchase Agreement, Sec. 9.2 (emphasis added) (collectively, the "Employee Union Provisions").

4. The Original Purchase Agreement also included, among others, the following conditions for the Buyers to close the Sale:

DASNY, PBGC, the Union Funds,<sup>6</sup> the Multiemployer Plans to which Seller is required to contribute pursuant to CBAs, . . . shall not have objected to the sale of the Acquired Assets pursuant to the Sale Order or, if any of DASNY, PBGC, [and/or] the Union Funds . . . shall have objected to the sale of the Acquired Assets pursuant to the Sale Order, such objection shall have been overruled or consensually resolved . . . .

Purchase Agreement, Sec. 10.1(m).

The Bankruptcy Court shall have approved and authorized the Sellers' assumption and assignment of the Assigned Contracts to the Buyer, and the Cure Amounts for such Assigned Contracts shall not exceed seven million dollars in the aggregate.

Purchase Agreement, Sec. 10.1(m).

**C. Amendment of the Original Purchase Agreement**

5. On May 29, 2013, the Debtors commenced Chapter 11 cases in the Bankruptcy Court, and filed the Sale Motion seeking, *inter alia*, (a) to sell substantially all of their assets to the Buyers, subject to higher or better offers and (b) to set an auction for the Sale and approval of the related bidding procedures and protections.

6. Shortly after the formation of the official committee of unsecured creditors (the "Committee"), counsel to the Debtors, Buyers and the Committee met to review the Committee's questions, comments and issues regarding the Original

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<sup>6</sup> Under the Purchase Agreement, the term Union Funds is defined to include NYSNA and 1199 SEIU, United Healthcare Workers, East.

Purchase Agreement. At this meeting, the Committee made a proposal for a private sale in exchange for the Buyers increasing the Purchase Price and certain other Original Purchase Agreement modifications, including an increase from \$3 million to \$7 million as the executory contract and unexpired lease cure amount cap and the Buyers' related closing condition with respect to that cap. Importantly, none of the Employee Union Provisions were modified.

7. On June 27, 2013, the Debtors filed the Amended and Restated Purchase Agreement [ECF No. 123-2] (together with, the Original Purchase Agreement, the "Purchase Agreement") reflecting the revised terms pursuant to the Debtors and Buyers' agreement with the Committee.

8. Subsequently, NYSNA advised the Debtors and the Buyers that it believed the successor clauses in the CBAs<sup>7</sup> would be binding and applicable to the Sale such that the Buyers would either have to accept the terms of those agreements, or the Debtors must comply with the provisions of section 1113 of the Bankruptcy Code before the Sale could be approved.

**D. Approval of Sale and Reservation of Unions' Rights**

9. On August 2, 2013, the Bankruptcy Court held a hearing to approve the Sale, subject to NYSNA and 1199 SEIU, United Healthcare Workers, East's (collectively, the "Unions") right to object to the Sale at a later date on grounds relating to their respective collective bargaining agreements with SSMC and MVH.

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<sup>7</sup> Each of the CBAs contains identical "successor and assigns clauses" purporting to obligate the respective successors and assigns of MVH and SSMC to the terms of those agreements (the "Successor Clauses"). Specifically, the Successor Clauses provide that the "agreement will bind the parties and their corporate or operational successors or assigns." See MVH CBA, Sec. 16.05; SSMC CBA, Sec. 16.05. Notably, the MVH CBA expires by its terms on August 31, 2013 (and will have expired prior to the hearing to consider the Objection), while the SSMC CBA expires by its terms on December 31, 2013.

10. To give the Buyers, the Debtors and the Unions an opportunity to negotiate and resolve any objection that would be raised by the Unions, the parties agreed to a briefing schedule, which provided that: (i) the Unions would have until August 16, 2013 to submit their respective Sale objections to the Debtors and the Buyers; (ii) the Debtors and the Buyers' responses (and any statement by the Creditors Committee) to the objections would be provided to the Unions by August 26, 2013; and (iii) if no resolution was reached among the parties by August 28, 2013, the objections and responses and/or statements would be submitted to the Bankruptcy Court that day.

11. The Bankruptcy Court fixed September 4, 2013 for the hearing to hear the Unions' Sale objections and the responses if necessary.

12. On August 16, 2013, NYSNA submitted its Objection to the Debtors, the Buyers and the Committee.<sup>8</sup>

## **II. REPLY**

### **A. Buyers May Acquire the Debtors' Assets Unencumbered by the CBAs**

13. Notwithstanding NYSNA's assertions to the contrary, there is simply nothing in the Bankruptcy Code or applicable non bankruptcy law that requires the Buyers take assignment of the CBAs pursuant to the one-line "Successor Clauses," or that requires the Debtors to move to reject or modify the CBAs as a condition for the Bankruptcy Court to approve a sale under section 363.

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<sup>8</sup> On July 14, 2013, 1199 advised the Debtors and the Buyers that it decided not to object to the Sale. Negotiations between the Buyers and 1199 continue.

- (1) *Bankruptcy Code Section 363 Does Not Require That the Debtors or Buyers Comply with Bankruptcy Code Section 1113 as a Condition for Approval of the Sale*

14. Because the Debtors are seeking to sell their assets pursuant to section 363, and not reject the CBAs, section 1113 of the Bankruptcy Code has no bearing on the Bankruptcy Court's approval of the Sale.<sup>9</sup> Section 363(f) of the Bankruptcy Code provides, in relevant part, that

(f) The [debtor] may sell property . . . free and clear of any interest in such property of an entity . . . only if –

- 1) applicable nonbankruptcy law permits sale of such property free and clear of such interest;
- 2) such entity consents;
- 3) such interest is a lien and the price at which such property is to be sold is greater than the aggregate value of all liens on such property;
- 4) such interest is in bona fide dispute; or
- 5) such entity could be compelled, in a legal or equitable proceeding; to accept a money satisfaction of such interest.

11 U.S.C. §363(f).

15. Significantly, section 363(f) does not include a requirement that a debtor seek to assume, reject or modify its existing collective bargaining agreements pursuant to section 1113 as a pre-condition to approval of such sale.

16. Recognizing the absence of such language in section 363 of the Bankruptcy Code, Bankruptcy Judge Gerber, in *In re Aztec Metal Maintenance*, Case No.

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<sup>9</sup> Section 1113(a) of the Bankruptcy Code provides, in relevant part, that [t]he debtor in possession . . . may assume or reject a collective bargaining agreement only in accordance with the provisions of [section 1113].” 11 U.S.C. § 1113(a).

Section 1113(f) provides that “no provision of this title shall be construed to permit a trustee to unilaterally terminate or alter any provisions of a collective bargaining agreement prior to compliance with the provisions of this section.” 11 U.S.C. § 1113(f).



06-12050 (Bankr. S.D.N.Y. 2007) (“*Aztec*”) and *In re Our Lady of Mercy Medical Center et al.*, Case No. 07-10609 (Bankr. S.D.N.Y. 2007) (“*OLM*”), expressly found that nothing in sections 363 or 1113 of the Bankruptcy Code mandates that a debtor satisfy section 1113 as a condition to approval of a sale. *See Transcript of Motion to Approve Sale of Substantially All of Debtor’s Assets to Montefiore Medical Center Before the Honorable Robert E. Gerber*, held on June 21, 2007, *OLM*, Case No. 07-10609 (“*OLM Transcript*”) at 85:8-10 (finding that “Section 363 is devoid of any language making the ability to sell estate assets subject to the requirements of section 1113.”); *see also*, *Aztec*, Case No. 06-12050, [ECF. No. 153] (Bankr. S.D.N.Y. Apr. 26, 2007) (“*Aztec Transcript*”) at 10:19-23 (finding that a debtor may sell substantially all its assets without also assuming and assigning its collective bargaining agreements). Copies of the *OLM Transcript* and *Aztec Transcript* or attached hereto as Exhibit A and Exhibit B, respectively.

17. In *Aztec*, the debtor’s union objected to its section 363 sale of substantially all of its assets because the buyer was unwilling to assume the debtor’s collective bargaining agreements. *Aztec Transcript* at 57:19-58:1. Relying on the Eighth Circuit Bankruptcy Appellate Panel’s decision in *In re Family Snacks, Inc.*, 257 B.R. 884 (B.A.P. 8th Cir. 2001),<sup>10</sup> Judge Gerber held that the statutory prerequisites for approval of a sale under section 363(f) of the Bankruptcy Code do not include satisfaction of the section 1113 rejection provisions. *Aztec Transcript* 62:15-19. In approving the sale over the union’s objection, Judge Gerber specifically found that section 1113 is not implicated until a debtor tries to reject its collective bargaining agreements. *Aztec Transcript* 63:3-6.

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<sup>10</sup> In *In re Family Snacks*, the Bankruptcy Appellate Panel found that a debtor need not comply with section 1113 prior to selling all of its assets. *Id.* at 890 (“[I]n a liquidating Chapter 11 case, the [bankruptcy] court found, rejection is not an available alternative unless a debtor complies with § 1113 before it accomplishes a sale of all its assets. We find this reading of the statutory language too narrow, and we reverse.” (original emphasis)).

18. Similarly, in *OLM*, the union representing the debtor's interns and residents sought to prevent the bankruptcy court's approval of a section 363 sale until the buyer (coincidentally the Buyers' affiliate, MMC) agreed to take assignment of the debtor's collective bargaining agreement. Again, citing to *Family Snacks* and his decision in *Aztec*, Judge Gerber held that the approval of a sale under section 363 does not require the debtor seeking relief under section 1113 as a condition to such sale, and that such limiting language is absent from the Bankruptcy Code. *OLM Transcript* 87:12-16.

19. Judge Gerber also held in *OLM* that determination of section 1113 rejection issues is not appropriate in the section 363 sale approval context when the debtor has not sought to either assume or reject its collective bargaining agreement. *OLM Transcript* 89:13-18 (finding that "[t]he issue before me is the construction of Section 363, and the extent, if any to which I should find there to be requirements for a Section 363 determination that don't appear in Sections 363 or 1113 in the code. I've decided that issue and find that the requirements of Section 363 have been complied with in all respects").

(2) *Nothing Under Relevant Bankruptcy or Non Bankruptcy Law Requires That the Buyers Take Assignment of the CBAs*<sup>11</sup>

20. To support its contention that the Buyers are required to take the CBAs pursuant to the Successor Clauses in order for the Sale to be approved, NYSNA primarily relies on *In re Journal Register Company*, 488 B.R. 835 (Bankr. S.D.N.Y. 2013). Such reliance, however, is misplaced.<sup>12</sup>

21. In *Journal Register*, Bankruptcy Judge Bernstein found that a publisher's failure to require the purchaser to adopt its collective bargaining agreements amounted to a unilateral alteration of its provisions in violation of section 1113(f) of the Bankruptcy Code. 488 B.R. at 840. In reaching his conclusion, Judge Bernstein reasoned: (a) a debtor "cannot reject a collective bargaining agreement except

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<sup>11</sup> Although not a part of its Objection, NYSNA alleges that it is party to a collective bargaining agreement with MMC, as opposed to the Buyers, and that under the "Accretion" clause of that agreement with MMC, certain of the provisions therein will apply to NYSNA's members at SSMC and MVH if MMC acquires the SSMC and MVH operations. The existence of NYSNA's collective bargaining agreement with MMC, however, bears no relevance to this Sale. First, the relationship between NYSNA and MMC and the related accretion rights and obligations of those parties arising therefrom concern two non-debtor entities, over which the Bankruptcy Court does not have jurisdiction. Second, the Buyers, and not MMC, are to acquire the Debtors' assets upon closing. The Buyers do not have, nor are they subject to the terms of, any collective bargaining agreement with NYSNA, including but not limited to any terms that would require accretion of any NYSNA – represented employees of SSMC or MVH. Accordingly, NYSNA's objection, if any, to the Sale on accretion grounds lacks merit and should be overruled.

<sup>12</sup> As further support for its position, NYSNA also improperly cites portions of several cases, which simply do not apply in the context of 363 sales. See, e.g., *Teamsters Airline Div. v. Frontier Airlines, Inc.*, No. 9 Civ. 343, 2009 WL 2168851, at \*5 (S.D.N.Y. Nov. 14, 2008) (holding that the bankruptcy court improperly applied the requirements of section 1113 in approving the rejection of a collective bargaining agreement); *In re Ionosphere Clubs, Inc.*, 922 F.2d 984, 990-01 (2d Cir. 1990) (discussing the interplay between Bankruptcy Code sections 362 and 1113); *In re Continental Airlines*, 125 F.3d 120, 137 (3d Cir. 1997) (applying *Ionosphere* and finding that section 1113 precludes application of the automatic stay to disputes arising under a collective bargaining agreement); *American Flint Glass Workers Union v. Anchor Resolution Corp.*, 197 F.3d 76, 81-82 (3d Cir. 1999) (holding a purchaser could not assume portions of a collective bargaining agreement).

NYSNA also cites to *In re Maxwell Newspapers, Inc.*, 981 F.2d 85, 89 (2d Cir. 1992), which actually undercuts their argument. There, the debtor moved and obtained bankruptcy court approval for a sale and the rejection of a collective bargaining agreement. 981 F.2d at 88-89. The district court *affirmed the sale order* while *reversing* the order approving rejection, thereby approving the sale notwithstanding that the collective bargaining agreement had not been rejected pursuant to section 1113. *Id.* at 89. The Court of Appeals did not take issue with approval of the sale, but found rejection of the collective bargaining agreement was appropriate. *Id.* at 91.

in accordance with [section] 1113”; (b) generally “a rejection represents a decision not to perform a burdensome executory contract”; and (c) a debtor “cannot bypass [section] 1113 and obtain a *de facto* rejection of its collective bargaining agreement simply by refusing to perform it.” *Journal Register*, 488 B.R. at 840. The court, however, made these findings without explicit citation.<sup>13</sup>

22. Notably, the successor clause in *Journal Register* was a comprehensive “active duty” clause, quite unlike the one-line Successor Clauses in the CBAs. Specifically, the successor clause in *Journal Register* provided, in relevant part, that:

This agreement shall be binding upon the parties hereto, their successors, administrators, executors and assigns. In the event an entire operation or any part thereof is sold, leased, transferred or taken over by sale, transfer, lease assignment, receivership or bankruptcy proceeding, such operation shall continue to be subject to the terms and conditions of this Agreement for the life thereof . . . In the event that the employer sells, transfers or otherwise assigns its operations it shall require as a condition of the purchaser [sic], transferee or assignee assume the obligations of this Agreement. In the event that the employer fails to require the purchaser, transferee or assignee to assume the obligations of this Agreement the employer . . . shall be liable to the local union and the employees covered for all damages sustained as a result of such failure to require assumption of the terms of this Agreement.

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<sup>13</sup> In reaching his holding, Judge Bernstein referenced three cases that specifically considered whether a sale could be conducted free and clear of collective bargaining agreements that contained successor clauses (or like clauses): (i) *In re Stein Henry Co., Inc.*, 91-15491S, 1992 WL 122902, at \*2 (Bankr. E.D. Pa. June 1, 1992) (J. Scholl) (concluding that “[r]ights provided in the agreement as to successor-entities must be preserved unless there is . . . compliance with the procedures of 11 U.S.C. § 1113.”); (ii) *In re After Six, Inc.*, 93-11150S, 1993 WL 160385 (Bankr. E.D. Pa. May 13, 1993) (J. Scholl) (holding a debtor could sell its assets free and clear without acting in violation of a collective bargaining agreement, and not allowing active successor clause application to a clause in the agreement that restricted the debtor from manufacturing apparel in an outside shop without union consent, and questioning the court’s broad reading of section 1113(f) in *Stein Henry*, citing *In re Roth American, Inc.*, 975 F.2d 949, 955-58 (3d Cir. 1992)); and (iii) *In re Agripac, Inc.*, No. 699–60001, slip. op., at 10, 11 (Bankr. D.Or. Apr. 2, 1999) (sustaining a union’s objection to the sale of the employer’s business where the collective bargaining agreement contained a comprehensive successor clause similar to that in *Journal Register*). See *Journal Register*, 488 B.R. at 839-40.

488 B.R. at 837-38.

The successor clause in *Journal Register* placed an unequivocal affirmative obligation on the debtor-employer to require a buyer of its assets to take assignment of the collective bargaining agreement; and in the event the buyer failed to do so, the debtor- employer would be liable to the union for damages resulting from such failure.

23. The Successor Clauses in the CBA are altogether different than in *Journal Register*. Here, NYSNA's Successor Clauses consists only of the first sentence of the *Journal Register* successor clause. It contains *none* of the operative language that would lend to the application of Judge Bernstein's decision in *Journal Register*. The distinction is critical – indeed it is outcome determinative – and NYSNA's Objection ignores it completely.

**B. The Successor Clauses Are “Passive Duty”  
Clauses That Do Not Impose an Active Duty on  
the Debtors As Relating to the Terms of the CBAs**

24. Although there is a dearth of case law under the Bankruptcy Code addressing the effect of successor clauses in collective bargaining agreements, the few cases to address the issue clearly provide that unless the clause imposes an active duty on the debtor to obtain the purchaser's assumption of the agreement in a sale of assets, the debtor's failure to do so would not constitute a valid objection to the sale.<sup>14</sup> See

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<sup>14</sup> *Collier on Bankruptcy* notes that when a union objects to a sale under a “so-called ‘successor’ clause” purporting to bind a “successor” employer to a collective bargaining agreement, “a third-party purchaser will be obligated under an unrejected collective bargaining agreement *only* to the extent the agreement provides for successor liability or has been assumed by the purchaser.” See 7-1113 *Collier on Bankruptcy* ¶ 1113.02(c) (footnotes and internal citations omitted) (emphasis added).

Indeed, *Collier* acknowledges that while “[c]ourts and labor arbitrators have varied widely in their treatment of such clauses,” determining whether the clause is “active” or “passive” is dispositive as to whether a court would sustain a union's objection and stay the transaction until the buyer assumes the collective bargaining agreement or the agreement is properly rejected under the Code. *Id.* The treatise acknowledges the fact-specific nature of this dispute, noting that “[a]rbitration decisions on such clauses have turned on the language in the clause, the bargaining history and the facts in each case. Language which affirmatively requires the original employer to secure the agreement of a purchaser to assume the agreement has generally been enforceable.” *Id.* at ¶ 1113.02(c), n. 14

*United Food and Commercial Workers Union Local 951, etc. v. Reliable Drug Stores, Inc.*, 1991 U.S. Dist. LEXIS 9665 (W.D. Mich. 1991) (discussing *In re Revco Drug Stores, Inc.*, Nos. 588-1305, 588-1308 through 588-1321, 588-1761 through 588-1812, and 588-1820 (Bankr. N.D. Ohio 1988) (referencing bankruptcy court approval of a sale over union's objection where the debtor refused as a condition of the sale to assume all extant collective bargaining agreements and the successor clause was nothing more than a recital in the preamble that the agreements would be binding on successors and assigns)); *but cf. In re National Forge Co.*, 289 B.R. 803, 808 (Bankr. W.D. Pa. 2003) (concluding that prior to sale a debtor was compelled to seek rejection of a collective bargaining agreement that provided that the agreement would be binding on any party that purchases or acquires all or substantially all of the employer's assets and also provided that the obligations of the agreement must be included in any and all agreements relating to the sale, transfer or assignment of those assets); *In re Bruno's Supermarkets, LLC*, 2009 Bankr. LEXIS 1366 (Bankr. N.D. Ala. 2009) (recognizing as an active duty successor clause, a clause in the debtor's collective bargaining agreement requiring that "[i]n the event that any or part of the assets of the employer are sold to a purchaser as a going concern, the *[e]mployer shall require the purchaser as a condition of the sale to recognize the union, and assume all obligations of the [e]mployer under the [c]ollective bargaining agreement* as of the closing date." emphasis added).

25. Tellingly, nothing under non bankruptcy law, including federal labor law, conditions approving a sale of a debtor's assets on a purchaser's agreement

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(citations omitted). But, "[w]here the language is passive, such as a supposedly self-enforcing statement that the agreement 'shall be binding upon successors,'" – as is the case here – "arbitrators have often found that such language does *not* create enforceable obligations." *Id.* (emphasis added).

to be bound by the terms of the CBAs, where the CBAs do not contain an active duty successor clause.

26. It is a fundamental principle of federal labor law that in the absence of an express agreement to assume a collective bargaining agreement, a successor employer is not bound by its predecessor's agreement with a union. *See NLRB v. Burns Int'l Sec. Servs.*, 406 U.S. 272, 292 (1972) (holding that "the mere fact than an employer is doing the same work in the same place with the same employees as his predecessor" does not mandate that the successor employer has assumed the obligations under the prior contract); *see also, Howard Johnson Co. v. Detroit Local Joint Executive Board*, 417 U.S. 249, 254 (1974) (noting that in *Burns*, the successor employer was not bound by the substantive terms of the collective bargaining agreement "which it had neither expressly nor impliedly assumed").

27. Notably, in *Burns*, the Supreme Court stressed that holding a new employer bound by the substantive terms of the pre-existing collective-bargaining agreement might inhibit the free transfer of capital, and that new employers must be free to make substantial changes in the operation of the enterprise. Under such circumstances, federal labor law requires a successor employer only to recognize and bargain with the predecessor's union as the representative of the unit. *See Burns*, 406 U.S. at 288, 294. Moreover, the intent to limit the selling employer's right to dispose of the assets must be clearly stated in the agreement to be effective.

28. In *Journal Register*, Judge Bernstein found that the successor clause at issue did more than purport to bind the successor -- it "require[d] the debtor to negotiate a sale contract which provide[d] for . . . the successor to abide by the collective bargaining agreement." *See Transcript of the Hearing Before the Honorable Judge Bernstein*, March 19, 2013, *In re Journal Register Co.*, Case No. 12-13774 [ECF No. 577]

(“*Journal Register Transcript*”) 29:3-10. There the collective bargaining agreement created an affirmative obligation on the debtor/seller to negotiate a sale contract that said “X” -- and the debtor’s failure to negotiate a sale contract that said “X” “sounds like a breach.” *Journal Register Transcript*, at 29:5-30:8. Here, however, as discussed above, the NYSNA Successor Clauses are “passive clauses.”

29. When a clause is “passive” and does not expressly impose such an obligation and merely recites -- as do the Successor Clauses -- that the agreement is binding on the parties and their successors and assigns, the selling employer has no duty to require that the purchaser assume its collective bargaining agreement. Indeed, the relevant language of the CBAs in Section 16.05, entitled “Succession,” makes no reference to a sale or other transfer of assets, nor does it impose any obligation on the Debtors to ensure the continuity of employment terms by requiring assumption of the CBAs. Here, the Successor Clauses are passive and should be interpreted to mean merely that so long as the Debtors remained employers of the current employees, their obligations could not be avoided through any internal corporate manipulation.<sup>15</sup>

30. Significantly, in a non bankruptcy context, arbitrators have routinely found passive successor clauses insufficient to impose any affirmative obligations on selling-employers or buyers in a sale or other transfer of assets. *See Brownie Products, Co.*, 127 LA 1226, 1236-38 (Goldstein, 2009) (distinguishing successor clauses that are “boiler plate” and concluding that “in order to proceed to find an affirmative duty from a seller to require full assumption of the Labor Contract by the buyer . . . there is a requirement that specific language be present to impose that duty”);

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<sup>15</sup> The Buyers submit that this is the only reasonable way to read the Successors Clauses. The Buyers note, however, that while the cases clearly address the obligations that a “passive” successor clause does not impose on a seller, they appear to do so without addressing at all the obligations that such a clause does impose. Nevertheless, the passive clause simply does not impose the obligation that NYSNA would have the Court find here.



*Wyatt Manufacturing*, 82 LA 153, 163-64 (Goodman, 1983) (finding boiler plate successor clause insufficient to obligate seller to negotiate commitment to assume collective bargaining agreement by buyer); *Kroger Co.*, 78 L.A. 569, 583-84 (Howlett, 1982) (finding that a “successors and assigns” clause, much like the Successors Clauses, was insufficient to obligate the employer to ensure the purchaser’s assumption of its collective bargaining agreement); *see also, Fairview Riverside Medical Center*, 103 LA 461, 466 (Cooper, 1994) (“a majority of arbitrators have held that a clause which makes a contract binding on ‘successors and assigns’ does not require a contracting employer to obtain a new employer’s agreement to assume the terms of the collective bargaining agreement”); *Gallivan’s, Inc.*, 79 LA 253, 258 (Gallagher, 1982) (“[t]he obligation to require assumption is imposed if it is set out in express terms; it is not imposed if the clause is nothing more than a recitation that successors are to be bound”); *Walker Bros.*, 41 LA 844 (Crawford, 1963) (general references in a collective bargaining agreement to its binding effect on a company’s “successors and assigns” are insufficient to obligate an employer to require a purchaser to assume its agreement with the union); *but cf, Hosanna Trading Co., Inc.*, 74 LA 128, 131 (Simons, 1980) (finding in an active successor clause context that the employer shall continue to be liable for complete performance under the agreement “until the purchaser or transferee expressly agrees in writing with the Union that it is fully bound by the terms of this agreement”); *Sexton’s Steakhouse, Inc.*, 76 LA 577, 577 (Ross, 1981) (finding in an active successor clause context that the employer “shall make it a condition of transfer that the successor or assigns shall be bound by the terms of the collective bargaining agreement”).

31. NYSNA failed to obtain such express obligations from the Debtors in the CBAs, and it cannot now have the Court read an active duty on the Debtors where the Successor Clauses are undeniably passive clauses. Again, the distinction

between “active duty” and “passive” successor clauses is undeniable. NYSNA’s Objection fails to deal with that distinction at all, recognizing that it is fatal to its claim of a *de facto* rejection without bankruptcy court approval under section 1113.

**C. The Issue of Whether Buyers Are Required to  
Take Assignment of the CBAs Is an Issue  
That Must Be Adjudicated Before the Bankruptcy Court<sup>16</sup>**

32. NYSNA’s argument that arbitration under the CBAs is the proper forum for determining whether the Successors Clauses should apply to the Sale lacks merit. The Sale and the related transfer of property of the estate – i.e., the Debtors assets – pursuant to section 363 are subject to the exclusive jurisdiction of the Bankruptcy Court. *See* 28 U.S.C. § 1334(e); *see also, In re Pan Am. Hosp. Corp.*, 364 B.R. 832, 837 (Bankr. S.D. Fla. 2007) (finding that “[t]he NLRB does not, however, have a right to assert successor liability to a *bona fide* § 363 purchaser for reinstatement and back pay incurred prior to the sale . . . . Congress provided Bankruptcy Courts with exclusive jurisdiction to approve such sales”); *In re Skyline Woods Country Club, LLC*, 431 B.R. 830, 835 (B.A.P. 8th Cir. 2010) *aff’d sub nom. In re Skyline Woods Country Club*, 636 F.3d 467 (8th Cir. 2011) (“The Appellants are correct that the bankruptcy court had the exclusive jurisdiction to enter the Sale Order . . . .”); *Tennessee Student Assistance Corp. v. Hood*, 541 U.S. 440, 447 (2004) (“Bankruptcy courts have exclusive jurisdiction over a debtor’s property, wherever located, and over the estate.”).

33. Moreover, NYSNA’s arbitration argument is wholly inconsistent with the thrust of its Objection. It filed an Objection to the Sale with the Bankruptcy Court, demanding the enforcement of the Successor Clauses. Yet, in the same breath

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<sup>16</sup> As part of its Objection, NYSNA argues that this Court cannot preclude the National Labor Relations Board from making a determination concerning the Buyers’ obligations under labor law. Nothing herein seeks to alter or abridge any of the parties’ respective rights under applicable law.

NYSNA contends that the Bankruptcy Court does not have jurisdiction to adjudicate whether the clauses apply to the Sale and that such issue must be resolved by an arbitrator. A similar inconsistent union position was summarily rejected by Judge Bernstein in *Journal Register*. See *Journal Register*, 488 B.R. at 840 n.2 (rejecting the unions' request that arbitration determine the effect of the successor clause, and finding that (i) it could not rule on the unions' objection without deciding whether the proposed sale violates the successor clause and (ii) given that the unions raised the issue, the core nature of the sale motion, and the need for a speedy disposition, it would be inappropriate for the court to defer the interpretation of the successor clauses to an arbitration that has not even been commenced); see also, *After Six*, 1993 WL 160385, at \*2 (same).

**D. Reservation of Rights**

34. In the event that the Bankruptcy Court conditions approval of the Sale on the Buyers taking assignment of the CBAs, the Buyers may terminate the Purchase Agreement. Specifically, Section 10.1(m) of the Purchase Agreement provides as a closing condition for the Buyers that the Unions must not have objected to the Sale Order, and if they have, such objections are either consensually resolved or overruled by the Bankruptcy Court. See Purchase Agreement, Sec. 10.1(m).

35. Additionally, Section 10.1(w) of the Purchase Agreement provides as an additional closing condition for the Buyers that the cure amounts for executory contracts and unexpired leases not exceed \$7 million. It is likely that if the Buyers are required to take assignment of the CBAs, the cure amounts relating to the CBAs will exceed \$7 million (excluding any cure amounts relating to non CBA executory contracts and unexpired leases). See Purchase Agreement, Sec. 10.1(m).

36. If the parties are unable to resolve the Objection, the Buyers may terminate the Purchase Agreement under Section 13.1 of the Purchase Agreement (providing the Buyer with a termination right if any of the conditions set forth in 10.1 of the Purchase Agreement fail to occur or occur (as applicable)). *See* Purchase Agreement, Sec. 13.1(b). The Buyers hereby reserve all of their rights under the Purchase Agreement.

**WHEREFORE**, for the reasons set forth above, the Buyers respectfully request that this Court overrule the Objection, approve the Sale Motion and grant such further relief as the Court deem appropriate.

Dated: New York, New York  
September 6, 2013

Montefiore SS Operations, Inc., et al.  
By Their Attorneys  
TOGUT, SEGAL & SEGAL LLP  
By:

/s/ Frank A. Oswald  
FRANK A. OSWALD  
SCOTT A. GRIFFIN  
ANTHONY F. PIRRAGLIA  
One Penn Plaza, Suite 3335  
New York, New York 10119  
(212) 594-5000

# **EXHIBIT A**

1 UNITED STATES BANKRUPTCY COURT  
2 SOUTHERN DISTRICT OF NEW YORK  
3  
4 IN RE: . Case No. 07-10609 (REG)  
5 .  
6 . Chapter 11  
7  
8 OUR LADY OF MERCY MEDICAL .  
9 CENTER, et al, . (Jointly Administered)  
10  
11 Debtors. . New York, New York  
12 . Thursday, June 21, 2007  
13 . . . . . 3:07 p.m.  
14  
15  
16  
17  
18  
19

20 TRANSCRIPT OF MOTION TO APPROVE SALE OF SUBSTANTIALLY  
21 ALL OF DEBTORS' ASSETS TO MONTEFIORE MEDICAL CENTER  
22 BEFORE THE HONORABLE ROBERT E. GERBER  
23 UNITED STATES BANKRUPTCY JUDGE  
24

25 APPEARANCES:

For the Debtors: Frank A. Oswald, Esq.  
Jeffrey M. Traurig, Esq.  
Howard P. Magaliff, Esq.  
TOGUT, SEGAL & SEGAL, LLP  
One Penn Plaza  
New York, NY 10119  
  
Burton S. Weston, Esq.  
Philip Chronakis, Esq.  
GARFUNKEL, WILD & TRAVIS, P.C.  
111 Great Neck Road  
Great Neck, NY 11021

(Appearances continued)

Audio Operator: Electronically Recorded  
by Court ECRO Karen

Transcription Company: Rand Transcript Service  
80 Broad Street, Fifth Floor  
New York, New York 10004  
(212) 504-2919  
www.randtranscript.com

Proceedings recorded by electronic sound recording, transcript  
produced by transcription service.

1 A P P E A R A N C E S: (Continued)

2 For the Official Committee  
3 of Unsecured Creditors:

Martin G. Bunin, Esq.  
Craig E. Freeman, Esq.  
ALSTON & BIRD, LLP  
90 Park Avenue  
New York, NY 10016

5 Jason H. Watson, Esq.  
6 ALSTON & BIRD, LLP  
7 One Atlantic Center  
1201 West Peachtree Street  
Atlanta, Georgia 30309

8 For HFG:  
9 Rosanne Thomas Matzat, Esq.  
HAHN & HESSEN, LLP  
488 Madison Avenue  
10 New York, New York 10022

11 For Bank of New York,  
12 as Indenture Trustee:  
13 Kevin J. Walsh, Esq.  
MINTZ, LEVIN, COHN, FERRIS,  
GLOVSKY & POPEO, P.C.  
One Financial Center  
Boston, MA 02111

14 For Montefiore Medical  
15 Center:  
16 Benjamin Mintz, Esq.  
Arthur Steinberg, Esq.  
KAYE SCHOLER, LLP  
425 Park Avenue  
17 New York, NY 10022

18 For CIT:  
19 Erik B. Weinick, Esq.  
OTTERBOURG, STEINDLER, HOUSTON  
& ROSEN, P.C.  
230 Park Avenue  
20 New York, NY 10169

21 For the Committee  
22 of Interns and Residents:  
23 Michael D. Brofman, Esq.  
WEISS & ZARETT, P.C.  
3333 New Hyde Park Road  
24 New Hyde Park, New York 11042

25

1 APPEARANCES: (Continued)

2 For the City of New York,  
3 et al:

Gabriela P. Cacuci, Esq.  
NEW YORK CITY LAW DEPARTMENT  
Office of the Corporation Counsel  
100 Church Street  
New York, New York 10007

4  
5 For the "1199 Union":

Suzy Hepner, Esq.  
LEVY, RATNER & BEHROOZI, P.C.  
80 8th Avenue, 8th Floor  
New York, New York 10011

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1 (Proceedings commence at 3:07 p.m.)

2 THE COURT: All right. Our Lady of Mercy.

3 Mr. Oswald, do you want to come on up, please? And  
4 then, after you introduce yourself, I'd like to get appearances  
5 from others who think they're likely to wish to speak today.

6 MR. OSWALD: Thank you, Your Honor. It's Frank  
7 Oswald, with my colleagues Howard Magaliff and Jeff Traurig,  
8 Togut, Segal & Segal. We're bankruptcy counsel for the  
9 debtors.

10 Let me say on behalf of everybody here in the  
11 courtroom we very much appreciate the Court's indulgence in  
12 delaying the start of today's hearing. That time was spent  
13 productively, as the Court will hear shortly, and the parties  
14 were able to resolve several significant issues among the  
15 committee and the buyer and the debtors. And we're here today  
16 to seek the approval of the sale of substantially all the  
17 debtors' assets to Montefiore Medical Center, with the support  
18 of our committee.

19 I'll let the Court take appearances.

20 THE COURT: Yes, please.

21 MR. WESTON: Burton Weston, Garfunkel, Wild & Travis,  
22 special healthcare and litigation counsel, with my colleagues  
23 Phil Chronakis and Afsheen Shah.

24 THE COURT: Okay. Thank you, Mr. Weston.

25 MR. MINTZ: Benjamin Mintz, Kaye Scholer, counsel for

1 Montefiore Medical Center, with Arthur Steinberg.

2 THE COURT: Okay, Mr. Mintz.

3 MR. BUNIN: Your Honor, Martin Bunin from Alston &  
4 Bird for the creditors' committee, with Craig Freeman, Jason  
5 Watson, and David Wender.

6 THE COURT: Right.

7 MR. BROFMAN: Your Honor, Michael Brofman, Weiss &  
8 Zarett, Committee of Interns and Residents.

9 THE COURT: Okay, Mr. Brofman.

10 MR. BROFMAN: Thank you.

11 MS. MATZAT: Your Honor, Rosanne Matzat with Hahn &  
12 Hessen on behalf of HFG, the DIP lender.

13 THE COURT: Okay. Thank you, Ms. Matzat.

14 MS. CACUCI: Gabriela Cacuci from Corporation  
15 Counsel's office.

16 THE COURT: Ms. Cacuci, you have the fire department  
17 and taxing interests? Exactly which -- I know you have the  
18 fire department.

19 MS. CACUCI: We also -- I filed a withdrawal action in  
20 with my resignation of rights. We're representing the IDA and  
21 the IDA entities --

22 THE COURT: Okay, very good.

23 MS. CACUCI: But I withdrew with that reservation of  
24 rights.

25 THE COURT: Okay, thank you.

1 Go ahead, Mr. Oswald.

2 MR. OSWALD: Thank you, Your Honor.

3 Your Honor, in the interest of time, let me give a  
4 quick overview. We have submitted to the Court and filed,  
5 provided to the parties in interest, two affidavits in support  
6 of the sale, one by Richard Celiberti, the debtors' chief  
7 executive officer and president, the other Thomas Barry,  
8 managing director of Cain Brothers, who led the post-petition  
9 marketing and sales effort, and was the pre-petition financial  
10 consultants and sales consultants for the debtors.

11 There's no question here, Your Honor, there has been  
12 no question from day one that without a sale, Our Lady of Mercy  
13 would face closure. When we filed the case, we were looking at  
14 a liquidity -- a potential liquidity crisis as early as August,  
15 and I'm happy to say that we think in large part that the  
16 strategy that was implemented here to file this case with the  
17 stalking-horse APA on day one has allowed Mr. Celiberti and his  
18 team to immediately stabilize the operations.

19 The debtor, as reported recently by the patient  
20 healthcare ombudsman, has reported that the bankruptcy has not  
21 had really any impact on operations or patient healthcare,  
22 which is, obviously, of great concern to all of us.

23 The motion to approve the sale was filed on day one,  
24 March 8th. It was served at that time on some twenty-eight  
25 other hospitals in the tri-state area to provide those parties

1 with the earliest opportunity to take a look at the sale and  
2 the APA, and to encourage competitive bidding.

3 The committee was formed shortly thereafter, I think  
4 on or about March 16th. In working with Mr. Bunin and Mr.  
5 Freeman, we came to agreement on the bid procedures. And Your  
6 Honor had fixed a breakup fee.

7 I would say at the outset, Your Honor, there has also  
8 been no disagreement. The debtors and Montefiore acknowledge  
9 that this is a sale that this Court needs to look at with the  
10 heightened scrutiny standard. We welcome that. We have worked  
11 cooperatively with the committee and all parties in interest to  
12 provide them with whatever information and documents, sitting  
13 for interviews, things of that nature, that were required to  
14 fulfill the obligations of the debtor, and to make sure that  
15 all parties in interest were comfortable with the sale.

16 Of course, the ultimate determination of the sale  
17 price itself, we believe, was a result of the marketing effort,  
18 as I said, led by Cain, Mr. Barry's experience and his team's  
19 experience, particularly, of late, in other comparable hospital  
20 sales.

21 The result -- and I'll come back to this later with  
22 Mr. Barry's proffer. But the result, as we stand here today,  
23 Your Honor, is that there were no other competing bids  
24 submitted by the extended bid deadline, which was May 31. We  
25 did have the one credit bid submitted by the indenture trustee

1 on behalf of the New York City Industrial Development Agency.  
2 That is with respect to their bond position on the garage.

3 Also scheduled on the calendar today, Your Honor, is  
4 the debtors' 9019 motion, which resolves all of the issues  
5 concerning the IDA and the garage, and we'll deal with that a  
6 little bit later. You just heard from counsel for the IDA  
7 having confirmed their withdrawal of their reservation of  
8 rights in that connection.

9 So we stand before the Court having gone through the  
10 post-petition auction process. The Montefiore offer is the  
11 highest and best offer for these assets. We think it's a  
12 unique situation for this debtor to be in. There's not a lot  
13 of hospitals, including the ones referenced in the papers and  
14 Mr. Barry's affidavit, that are able to identify the likely  
15 purchaser to negotiate a fair and reasonable APA within the  
16 time frame that we had here, and at the same time, to proceed  
17 along, we hope, if the Court approves this transaction, with a  
18 prompt State Court approval process to reach closure.

19 The debtor is still losing approximately \$750,000 a  
20 month. That's down from over \$1 million a month. And,  
21 overall, obviously, operations are stabilized. But that is not  
22 a number that can be sustained.

23 I think the Court is also aware that in connection  
24 with our DIP financing, this DIP lender has lent into a sale,  
25 Your Honor, and there is an event of default if we do not

1 obtain a sale order by July 15th.

2 Notably, we have not yet drawn down on our DIP. And  
3 in the event Your Honor is to approve the sale and we obtain a  
4 sale order and proceed on the State Court closure process,  
5 current time line in terms of the actual closing, sometime  
6 perhaps early September, would indicate, if our census hold and  
7 the projections hold, we may not draw down on that DIP. And  
8 that would be an added benefit, obviously, for this estate  
9 because our DIP lender, pursuant to the order, has to get paid  
10 out first at closing.

11 The asset purchase agreement basically encompasses all  
12 of the debtors' real estate assets, equipment assets, claims  
13 related to those assets. It excludes, notably, the accounts  
14 receivable, which I think currently are in the area of 17 to  
15 \$18 million. We think that, again, with this sale, those  
16 receivables are highly collectable. The same would not be the  
17 case if the sale were approved, and the debtors were forced to  
18 liquidate. We believe those receivable collections would be  
19 severely impacted in that event.

20 So with the auction having been concluded,  
21 Montefiore's offer being the only bid, and as a result of the  
22 ongoing discussions and negotiations that concluded earlier  
23 today, I'm pleased to report that the purchase price to be  
24 received under the APA has been increased by seven-and-a-half-  
25 million-dollars.

1           So the total base price now, Your Honor, is thirty-  
2 seven-and-a-half million.

3           (Counsel confer.)

4           MR. MINTZ: Just to correct the record, Your Honor,  
5 the purchase price is actually staying the same at 30 million.  
6 The credit that Montefiore takes for its mortgage is going to  
7 be reduced by the amount of seven-and-a-half million. The net  
8 effect is the same.

9           MR. OSWALD: Thank you. Okay. I appreciate that  
10 clarification.

11           Net impact to the estate, Judge, we picked up seven-  
12 and-a-half-million dollars in light of the resolution reached  
13 today.

14           The only responses and objections which were received  
15 and are addressed in the debtors' omnibus response were filed -  
16 - we had seven responses and objections filed. I think all but  
17 the objection by CIR, which is our union representing the  
18 residents and interns, have been either consensually resolved,  
19 or we have agreed to defer the issue post-sale approval so that  
20 the parties can continue their discussions.

21           Let me just make a note of those for the record. We  
22 have Connecticut General Life Insurance Company. That  
23 objection is being dealt with -- it's a contract assignment  
24 issue, Your Honor, and we've resolved that by adding some  
25 language in the proposed sale order.



1           The New York City Fire Department, Ms. Cacuci was just  
2 alluding to that one, we're going to adjourn the request to  
3 assume and assign that contract to a date in July that's  
4 convenient to the Court. The first step is to have the buyer  
5 actually approved by this Court, and then there will be a  
6 meeting in short order among Montefiore, the debtors, and the  
7 fire department to see what issues or concerns the fire  
8 department has.

9           One issue that Ms. Cacuci had raised is us providing  
10 her notice, at least thirty days' notice of any closing, and we  
11 agreed to do that. But we'll put that matter over until a July  
12 date and see if, in fact, we have any issues.

13           The committee of interns and residents, I just  
14 mentioned. That remains open, Your Honor.

15           The New York City Industrial Development Agency,  
16 again, that is the entity that arranged the bond financing to  
17 purchase the garage. That has been dealt with partly through  
18 the 9019 settlement between the debtors and the indenture  
19 trustee, and an agreement between the bondholders and the IDA,  
20 which was subject to the sale order being approved, and the  
21 closing occurring.

22           The final two limited objections, Your Honor, are sort  
23 of intertwined. That's Bank of America and JPMorgan Chase  
24 Bank, as a successor of interest to Bank of New York. These  
25 are the first and second lien holders on the ancillary real

1 estate buildings known as the Forand (phonetic) and the Verio  
2 properties (phonetic), Your Honor. Those properties are not  
3 being sold in this transaction; however, Montefiore has -- does  
4 require leases for those properties of up to twelve months  
5 while they either transition out or it's contemplated that the  
6 debtors and the committee and the lienors will agree to some  
7 type of marketing protocol in this court, and then, you know,  
8 all the buyers, Montefiore included, could see if they want to  
9 come in and make an offer to purchase.

10 What we agreed to do with those two objections, Your  
11 Honor, is reserve their rights vis-a-vis adequate protection.  
12 The debtors have been negotiating the terms of stipulations  
13 with each of the banks for continuing adequate protection.  
14 Actually, those discussions have been ongoing for quite a  
15 while. But, also, to reserve their rights in terms of any  
16 rents that are paid by Montefiore. These are contemplated to  
17 be triple net leases at a market rate of rent. And their  
18 request was that to the extent there is a surplus, that they  
19 could seek to have that surplus applied to principal. But  
20 that's for another day. And they're not here. They left,  
21 based upon my representation that I just put on the record.

22 So those were the responses and objections. As I  
23 said, the committee's issues have been resolved.

24 And with that, I would go into the proffers in support  
25 of the sale, unless somebody has questions.

1 THE COURT: Okay. I'll take the proffers vis-a-vis  
2 the sale. And, certainly, I'm going to want to hear argument  
3 on the remaining objection, Mr. Brofman's objection on behalf  
4 of the interns and residents. And I want to give Mr. Bunin a  
5 chance to comment, if he wishes, at this point.

6 MR. BUNIN: I would wish to comment, Your Honor,  
7 briefly.

8 THE COURT: Sure. Come on up, please.

9 MR. BUNIN: For the sake of clarity, Your Honor, and  
10 for avoidance of doubt, I'd just like to put the committee's  
11 understanding of the settlement on the record.

12 Montefiore Medical Center will first reduce its credit  
13 bid, which is the deduction it is taking for the -- what's  
14 referred to in the purchase documents as the MMC mortgage  
15 obligation from \$11.5 million to \$4 million. As a result,  
16 Montefiore Medical Center will pay an additional \$7.5 million  
17 in cash to OLM at closing.

18 Next, Your Honor, there will be releases to Montefiore  
19 and Montefiore Medical Center and Montefiore Health Systems, as  
20 set forth in the asset purchase agreement, and also for the  
21 officers and directors of Montefiore Medical Center and  
22 Montefiore Health Systems. I'm not sure that's as clear in the  
23 APA, but it's something that has been agreed upon.

24 Next, upon the closing, Montefiore Medical Center will  
25 have no claims against the OLM debtors pre or post-petition,

1 secured or unsecured, except for administrative expense amounts  
2 owed by OLM to Montefiore under various service agreements  
3 between the two hospitals that, pursuant to which, Montefiore  
4 is providing various services to OLM.

5 And, lastly, Your Honor, there was - at the end of the  
6 committee's objection, there was a reference to something  
7 that's referred to in the contract as the cash purchase price  
8 determination, which is a procedure post-closing for addressing  
9 cash purchase price adjustments. There are adjustments  
10 proposed by the debtor. There's an ability for Montefiore to  
11 come back and dispute them, and attempt to resolve any issues,  
12 and a procedure for having unresolved disputes taken care of.  
13 And in our objection, the committee asked essentially to be a  
14 part of that process to receive the proposed adjustments to the  
15 cash purchase price and any --

16 THE COURT: Pause please, Mr. Bunin.

17 Are we talking about the typical closing adjustments  
18 that need to be worked out in connection with just about any  
19 acquisition?

20 MR. BUNIN: Yes, that's right. And that was Paragraph  
21 40 in our objection, and my understanding is that both the  
22 debtors and Montefiore have no objection to the participation  
23 by the committee in that process.

24 THE COURT: Okay.

25 Mr. Mintz?

1 MR. MINTZ: Just wanted to clarify two things that Mr.  
2 Bunin stated. One, with respect to the reduction of the  
3 mortgage, Mr. Bunin referred to an 11.5-million-dollar amount.  
4 That was an amount that the debtor had estimated for purposes  
5 of showing how the proceeds of the purchase were going to be  
6 applied. That amount isn't a fixed amount. The mortgage is  
7 accruing interest, and continues to accrue interest. Depending  
8 on when the closing actually occurs, the amount may be more or  
9 less than 11.5.

10 The bottom line of our agreement is that we've agreed  
11 whatever the credit we're going to take for the mortgage,  
12 whatever the amount will be as of closing, will be less the  
13 seven-and-a-half million dollars, thereby increasing the net  
14 amount that the estate will receive.

15 The second statement that Mr. Bunin made that I wanted  
16 to clarify was he referred to the fact that post-closing, the  
17 estate wouldn't have any other obligations to Montefiore except  
18 for those that it may owe under service agreements that exist  
19 between Montefiore and OLM. That's partly true. I think it  
20 was implicit in what Mr. Bunin said, but there's going to be an  
21 asset purchase agreement that will have signed and closed.  
22 There are continuing post-closing obligations under that  
23 agreement that the debtor has to Montefiore and vice-versa,  
24 including with respect to the post-closing adjustments,  
25 indemnity obligations, and the like. And those -- I didn't

1 want Mr. Bunin's comments to imply otherwise.

2 THE COURT: All right. Mr. Steinberg?

3 MR. STEINBERG: Yeah. Just two other quick things.

4 One, to the extent that there's been any issue about the  
5 Montefiore lien on the real estate, the lien would have to be  
6 validated, and then the appropriate adjustment to be taken.

7 The second thing, I think Mr. Bunin was correct that  
8 there will be a release that covers the Montefiore directors.  
9 But in view of some of the concerns raised, that I think that  
10 there are Montefiore personnel who sit as OLM directors and are  
11 released to the extent that it relates to the sale process  
12 should also be included as part of the transaction.

13 THE COURT: Okay.

14 MR. BUNIN: Your Honor, just to respond briefly, I  
15 agree with the statements made by Mr. Mintz and Mr. Steinberg  
16 with respect to the 11.5-million-dollar credit bid or deduction  
17 being an amount that can be either higher or lower, depending  
18 on accrued interest at the time of the closing. So that is a  
19 correction that is accurate.

20 Also, with Mr. Mintz mentioned that there would be  
21 post-closing various obligations under the asset purchase  
22 agreement of OLM, and we agree with that.

23 And, lastly, with respect to the releases, the  
24 officers and directors that are to be released are all of the  
25 Montefiore officers and directors who sit on the OLM board.

1 It's -- three-quarters of the OLM board is made up of the  
2 Montefiore appointees, and those are the individuals who would  
3 be released in connection with the sale.

4 THE COURT: Okay. All right. Back to you, please,  
5 Mr. Oswald.

6 MR. OSWALD: Thank you, Your Honor.

7 As I mentioned, we've submitted and filed the  
8 Celiberti affidavit, and I'm not going to repeat and take up  
9 everybody's time with that. But I think a few points that we  
10 should note on the record.

11 Again, this is an insider transaction among  
12 affiliates. It's governed by the heightened scrutiny standard.  
13 And particularly as it relates to issues of good faith, I think  
14 the Court needs to take notice of that and make the appropriate  
15 findings.

16 The parties do believe that this was a sale negotiated  
17 in good faith, and negotiated by a special committee, which is  
18 typical in out-of-bankruptcy-court context. We had our special  
19 committee comprised of the three archdiocese-sponsored  
20 independent board members chaired by Mr. James Butler, who was  
21 the pre-affiliation chairman of the OLM board.

22 The terms of this transaction, Your Honor, were  
23 vigorously negotiated, I think upwards of nine or ten drafts,  
24 as the motion set forth the original purchase proposed by  
25 Montefiore was \$24 million, which was deemed inadequate. Based

1 upon comparable sales of other hospitals, the work of the  
2 independent appraiser retained by the debtors, the liquidation  
3 analysis that the debtors' professionals conducted, we believe  
4 that the price in the range of 30 to \$33 million was a fair  
5 price, and the special committee had determined to accept and  
6 proceed with the APA with a base price of \$30 million.

7 The special committee was separately advised  
8 throughout the transaction by independent counsel, independent  
9 financial advisors, and investment bankers, and OLM's  
10 management. The special committee sought independent  
11 confirmation of the purchase price through those appraisals and  
12 the Bankruptcy Court's supervised auction process in which the  
13 committee had full participation rights.

14 No other competing offer has been made in the open  
15 auction process for the assets, and we believe that's the best  
16 indication that the price offered by Montefiore, particularly  
17 as improved as a result of the committee's negotiations, is  
18 fair, reasonable, and is really the best indication of current  
19 market value.

20 The relationships have all been fully disclosed,  
21 including that of Mr. Jacobson, who is the OLM board chair, as  
22 well as the Montefiore general counsel.

23 Mr. Celiberti would testify that while he certainly  
24 had a laundry list of hoped-for items going into the APA, and  
25 Montefiore did not take every one of those items, that on the



1 whole, this APA does allow the hospital to continue operating  
2 basically in the ordinary course, provides for employment or  
3 offers of employment for all of the over 2,000 employees,  
4 including the interns and residents which are members of the  
5 CIR union. It allows for a vital acute care health provider to  
6 remain providing that healthcare in the area. I know the Court  
7 is aware of the earlier Burger Commission results where there  
8 are seven or eight hospitals slated for closure in late 2006.  
9 That's the type of climate that was -- that had existed at that  
10 time, and particularly with the change in the governorship  
11 right before we filed, did impact the funding availability.

12 As the Court is aware, the timing of this petition was  
13 precipitated by a grant not having come in from the State of  
14 some \$13 million which would have at least allowed OLM, based  
15 upon those projections, to break even for 2007 and continue  
16 with its out-of-court restructuring efforts.

17 The affiliation consummated in 2006 certainly derived  
18 a tremendous amount of benefits for OLM, as indicated by the  
19 improvement in the balance sheet, and I think a reduction of  
20 its liabilities by some \$20 million, Montefiore stepping in and  
21 acquiring that HUD mortgage, deferring the interest and  
22 principal payments for two years, releasing the lien on the  
23 receivables which allowed OLM to obtain account receivable  
24 secured financing, providing a resource for inter-company or  
25 inter-hospital services, which I would note were at all times

1 at the request of OLM and approved by a finance committee which  
2 was chaired by Mr. Butler, and the terms of which were always  
3 at or better than market, and clearly, better than what the  
4 hospital was able to obtain, outside the -- from the outside  
5 vendors.

6 Mr. Celiberti would further testify that the decision  
7 to enter into the APA pre-petition and rely on the post-  
8 petition marketing efforts was a function both of his concerns  
9 in maintaining employee and doctor stability. The affiliation  
10 was fairly new, again, having been consummated January of '06.  
11 It did take a while for the hospitals and the doctors in  
12 particular to get comfortable with one another. The concern  
13 about liquidity is mentioned in the papers. The then  
14 projections, Judge, were showing a possible liquidity crisis as  
15 early as May of '07. And the experience of both my firm and  
16 the Garfunkel firm and Cain Brothers in other hospital cases  
17 and the time frame that it takes to obtain not only the  
18 Bankruptcy Court approval, but the requisite State Court  
19 approvals was estimated to be about six months. So we were  
20 really cutting it close, and that's why we had earmarked the  
21 filing in this case in mid January.

22 The delay in filing, again, as the Court knows, was  
23 primarily due to our difficulty in obtaining the debtor-in-  
24 possession financing, which was ultimately obtained from HFG.

25 As I said earlier, the bankruptcy itself on operations

1 has really been minimal. We have seen some recent decline in  
2 our discharge numbers. And we are concerned that if we don't  
3 forge ahead with the sale approval so that parties in interest  
4 understand that we do have a buyer in Montefiore and we're  
5 ready to take this to the next step, that both doctors and  
6 other parties in interest are going to be questioning the  
7 future of OLM, and that may have a direct impact on the census.  
8 And I think, as indicated in Mr. Celiberti's affidavit, each  
9 discharge, Your Honor, results in approximately \$10,000 for the  
10 estate. So a difference of fifty discharges, which I think was  
11 the main number, is a hit to the bottom line of about \$500,000.

12 Cash remains strong, but the status quo, if there is  
13 no sale approved, will not remain. And, again, I think that's  
14 not been disputed by anybody.

15 The reliance, I'd say, on the post-petition marketing  
16 process was confirmed by Mr. Barry, whose affidavit I mentioned  
17 has also been submitted, as the appropriate way to proceed.  
18 And, as I said before, I think it does reflect that we have  
19 obtained the maximum value for these assets.

20 We have been in contact, fairly regular contact, with  
21 the State authorities, Your Honor, so they are up to speed.  
22 And, as I said before, we do intend to proceed as quickly as we  
23 can with that part of the process if the Court approves today's  
24 sale.

25 I think, again, I'm going to rely on the affidavit

1 that was submitted and not take up the Court's time. But I  
2 think Mr. Celiberti concludes that without this sale, Judge,  
3 OLM will run out of cash sooner rather than later. They'll  
4 have to curtail operations and seek closure approval from the  
5 State, transfer out patients. The closure, of course, results  
6 in a loss of some 2,000 jobs, will increase the claim pool by  
7 millions of dollars, and will take away a vital healthcare  
8 provider in that community.

9 So, with that, Your Honor, I put that forward as the  
10 proffer of Mr. Celiberti, and ask that his affidavit be  
11 accepted into the record.

12 THE COURT: All right. Are there any evidentiary  
13 objections to Mr. Celiberti's affidavit?

14 MR. BROFMAN: Yes, Your Honor. I'd like to examine  
15 Mr. Celiberti on some of the --

16 THE COURT: You'll have the chance to cross. But my  
17 fundamental question now is do you have any evidentiary issues  
18 that you want to raise?

19 MR. BROFMAN: No, Your Honor. I'd like to provide --  
20 cross.

21 THE COURT: Okay. In the absence of objection, the  
22 affidavit will be taken as his direct testimony. And we'll now  
23 take cross-examination.

24 Mr. Celiberti, do you want to come on up, please?  
25 Come into the witness box, remain standing, and you'll be sworn

1 in by my electronic court operator.

2 Just a minute, please, Mr. Brofman. Go ahead. Raise  
3 your right hand, please, sir. Go ahead.

4 **RICHARD CELIBERTI, WITNESS FOR THE DEBTOR, SWORN**

5 THE COURT: All right. Have a seat, please, Mr.  
6 Celiberti. I'm going to ask that you keep the microphone close  
7 to you so -- and to keep your voice up, remembering that you're  
8 competing with the air conditioning system in here, and we have  
9 a pretty full courtroom.

10 THE WITNESS: Yes, Your Honor.

11 THE COURT: Thank you.

12 Go ahead, Mr. Brofman.

13 MR. BROFMAN: Thank you, Your Honor.

14 **CROSS-EXAMINATION**

15 **BY MR. BROFMAN:**

16 Q Mr. Celiberti, during the period of time that negotiations  
17 were going on for the sale of OLM to Montefiore, were you  
18 involved in each of the negotiating sessions?

19 A I was involved in several of the negotiation sessions.  
20 There were sessions that were conducted with attorneys only  
21 that I was not a party to.

22 Q And who was the lead negotiator for Montefiore?

23 A In the sessions that I attended, it was either Mr.  
24 Steinberg, Mr. Mintz, or, occasionally, Mr. Jacobson.

25 Q Okay. And during the period of time that you were involved

1 in the negotiations, did you put on, as part of the request for  
2 the asset purchase agreement, that Montefiore employ all of the  
3 present employees of Our Lady of Mercy?

4 A Yes, I did.

5 Q Okay. And did you have any discussions with Montefiore  
6 concerning the fact that they were unionized employees?

7 A We got into discussions about the various union contracts,  
8 but it was clearly known that there were three different unions  
9 with representation at Our Lady of Mercy.

10 Q And can you tell me what discussions you had concerning --  
11 with Montefiore concerning the contract with the committee of  
12 interns and residents?

13 A I asked if they would accept the existing contract that the  
14 medical center has with the union.

15 Q And what was their response?

16 A That their feeling at that time was that they would not  
17 assume the contract automatically; however, if they were the  
18 winning bidder, if they were asked to meet with CIR by the  
19 committee of interns and residents' representatives that they  
20 would consider it at that time.

21 Q And did you ask that that be put into the asset purchase  
22 agreement?

23 A No, I did not.

24 Q Did they make an offer to put it into the asset purchase  
25 agreement?

1 A No. They made it a -- what is included in the asset  
2 purchase agreement is a statement that they would make offers  
3 of application, basically, to take on all of our interns and  
4 residents that were in good standing. And "good standing"  
5 meant that they would have a current medical license to  
6 practice in New York.

7 Q And at what pay scale?

8 A The pay scales were not addressed, to my recollection, in  
9 the asset purchase agreement. In discussions that I did have,  
10 the comments that were made were that the compensation and  
11 benefits of the current residents at Our Lady of Mercy would  
12 remain basically the same.

13 Q Is that consistent with what's in the asset purchase  
14 agreement?

15 A It's -- I don't believe that's addressed in the asset  
16 purchase agreement.

17 MR. BROFMAN: Your Honor, may I just have a moment?  
18 I've just got to go pull a document.

19 THE COURT: Certainly.

20 BY MR. BROFMAN:

21 Q Mr. Celiberti, did you ever ask Montefiore as to what  
22 benefits would be given to the interns and residents?

23 A No, not in terms of specificity.

24 Q Did you ever obtain anything in writing from Montefiore as  
25 to what would be offered for residents that were currently

1 covered under the CIR contract?

2 A No, I did not.

3 Q Mr. Celiberti, let me read to you from -- if I might, from  
4 the asset purchase agreement, which is before the Court,  
5 Paragraph 9.1, as follows:

6 "Such new terms and conditions of employment established by  
7 purchaser will be consistent with those applied to  
8 purchasers' residents, interns and fellows and will not be  
9 equivalent to those established by seller."

10 Based upon that, sir, would you like to change your  
11 testimony as to what was agreed between OLM and Montefiore?

12 A No, I stand by what I said.

13 Q So that Montefiore agreed with you that they would pay what  
14 OLM's residents were receiving at the present time?

15 A That's -- no, that's not what I said or meant to say.

16 Q Well, can you tell me what you meant to say?

17 A What I had been assured by representatives of Montefiore  
18 Medical Center was that the compensation and benefits that  
19 would be offered to OLM's residents would be comparable to what  
20 those individuals are receiving today.

21 Q And who made that representation to you from Montefiore?

22 A Robert Conaty, who is the executive vice president and  
23 chief operating officer.

24 Q And did Mr. Conaty ever send you an e-mail or any other  
25 documents that would confirm that in writing?



1 A I don't believe so.

2 Q So the only writing that exists is in the asset purchase  
3 agreement. Is that correct?

4 A That's correct.

5 MR. MAGALIFF: Excuse me, Your Honor. I'm going to  
6 raise a procedural objection. Howard Magaliff from Togut Segal  
7 for the debtors.

8 I understand that Mr. Celiberti's affidavit has been  
9 admitted as direct testimony. But if you go back and take a  
10 look at the affidavit, none of these issues were covered in it.  
11 And, in fact, the testimony that's being elicited now we  
12 believe doesn't comport with the Court's case management order.  
13 There was no affidavit, direct testimony on these topics, there  
14 was no indication that live testimony would be wanted on these  
15 topics, and we've really had no opportunity ahead of time to  
16 address these particular areas of inquiry in terms of  
17 testimony.

18 So, of course, if you want to hear it, the testimony  
19 will go forward. But I did want to preserve that objection for  
20 the record. This is way beyond the scope of what's in Mr.  
21 Celiberti's direct testimony affidavit.

22 THE COURT: Well, of course, it's beyond the scope,  
23 but I'm overruling your objection, Mr. Magaliff. We could have  
24 had this witness on an adverse direct. There's no suggestion  
25 that it's irrelevant to the objection made by the interns and

1 residents.

2 I, as a general rule, not just in this case but across  
3 the board, couldn't function if I made people adhere to scope  
4 of direct objections. It would materially lengthen the  
5 process. It's fair game. Obviously, you'll have the ability  
6 to address it on redirect.

7 The objection is overruled and you can continue.

8 MR. BROFMAN: Thank you, Your Honor.

9 BY MR. BROFMAN:

10 Q Mr. Celiberti, the -- in your affidavit, you indicated the  
11 -- about the financial condition of OLM. Has that changed  
12 since the filing?

13 A Yes, it has. The financial condition of the medical center  
14 from a cash flow perspective has actually improved. And that's  
15 as a result of the relief in pre-petition liabilities and the  
16 fact that we are not funding our malpractice insurance at this  
17 point in time.

18 Q And if I heard counsel make a proffer before, you haven't  
19 drawn down on the line of credit, the post-petition line. Is  
20 that correct?

21 A That's correct.

22 Q And how long do you anticipate you could function under the  
23 present levels until such time as you would have to draw down  
24 on that line?

25 A I believe our latest forecast indicates that as long as our

1 volume meets our budgeted levels, and as Mr. Oswald said  
2 earlier, in the last four weeks or so, we've been off the mark,  
3 the original forecast or the latest forecast basically says  
4 that we can continue to operate into December when we would  
5 first touch the line of credit. That will get accelerated if  
6 the current volume that we've been experiencing in the last  
7 month does not go back to budgeted levels.

8 We were off budget by about forty-five discharges in May,  
9 which is worth about a half a million dollars. Through  
10 yesterday morning, the June discharges were off by fifty-five.  
11 And I would expect that by the end of the month, we will  
12 probably be short about 100 in the month of June from plan.

13 Q Prior to the filing of the bankruptcy petition, what level  
14 of services did Montefiore provide to the debtor?

15 A Could you just repeat that? Was that prior to?

16 Q Prior to, yes.

17 A There were a number of services that Montefiore provided,  
18 both pre-petition and continues to provide post-petition. And  
19 I might add there are no new services that were added post-  
20 petition.

21 The services range from the processing of microbiology  
22 specimens, which we entered into an agreement with them in the  
23 middle of 2006. That was the first initiative. We did that  
24 for two reasons. One was to basically free up space for our  
25 emergency room because it was contiguous space, so we expanded.

1 And the second was that there were some cost savings.

2 The Montefiore, also under a service agreement, provided  
3 services in directly negotiating new managed care reimbursement  
4 rates for us with several of our major commercial payers which,  
5 last year, 2006, resulted in \$5 million of additional revenues,  
6 growing to \$9 million for full year 2007.

7 We also engaged them to provide quality oversight for our  
8 obstetrical program, which, like -- ours, like any hospital in  
9 New York City, is subject to tremendous litigation. So we  
10 asked for outside observations of how we're doing in the OB  
11 area.

12 We also engaged Montefiore to do our laundry processing in  
13 the early part of 2007. That's because of cost savings that we  
14 were able to materialize.

15 And there are probably two or three other services that we  
16 have that they're providing at present time.

17 Q Was there any financial management that Montefiore  
18 provided? When I say Montefiore, it could be the parent, also,  
19 MHS.

20 A No financial management services. What we would do as a  
21 member of the health system is as we were getting close to the  
22 completion of our budget, we would review that with the key  
23 people from the Montefiore Health System before we brought it  
24 to our finance committee, and then our full board for adoption.

25 We also, because we're a member of the system, provide the

1 system controller with copies of our monthly financial  
2 statements so that they can prepare the roll-ups for Montefiore  
3 Medical Center and OLM.

4 Q And from the period of time that you started this  
5 affiliation, as it's been described, up until the filing of the  
6 bankruptcy petition, were there any inquiries from any other  
7 hospitals about potentially acquiring OLM?

8 A None whatsoever.

9 Q Did you make any inquiries of any other hospitals about  
10 potentially acquiring OLM?

11 A We did that during a solicitation process that went -- that  
12 started in March or April of 2004 and culminated about two  
13 months later when we signed a letter of intent to affiliate  
14 with Montefiore.

15 Since that date, so really, May or June of 2004, no  
16 hospital that expressed interest at that point of time, or at  
17 least preliminary interest, or no other hospital in the New  
18 York area has expressed any interest or made any contact with  
19 me about a potential affiliation, or even to inquire how things  
20 were going with Montefiore.

21 Q During the proffer, I believe your counsel offered that  
22 eight out of the ten or eleven members of the board were  
23 affiliated in some way with Montefiore. Is that correct? The  
24 OLM board.

25 A That's correct.

1 Q Okay. Can you identify them for us, please, and what their  
2 positions are with Montefiore?

3 A There are currently four lay trustees: Mr. Tanner, who --  
4 and you want their positions basically?

5 Q With Montefiore.

6 A Mr. Tanner, Mr. Langner, Mr. Bartlett and Mr. Stein are all  
7 lay trustees of Montefiore serving on their not-for-profit  
8 board, as well as the OLM board.

9 The other board members of OLM who are part of the  
10 management team at Montefiore are Dr. Spencer Foreman, Robert  
11 Conaty, Stanley Jacobson, as general counsel, Dr. Foreman is  
12 the president and CEO of Montefiore Medical Center, Don  
13 Ashkenase who is an executive vice president at Montefiore, and  
14 Dr. Steven Safyer, who is the medical director.

15 Q Okay. Would it be fair to say that no important decisions  
16 at OLM could be made without the consent of the board?

17 A I think it depends on how you define "important decisions."  
18 I make all of the day-to-day operating decisions. We have a  
19 budget that was approved by the board and we stay within our  
20 budget. If there are certain buy decisions, as an example,  
21 that I'm required to seek approval of Montefiore for, such as  
22 capital assets over a certain dollar amount, I do seek the  
23 permission of Robert Conaty. But I'm making the day-to-day  
24 decisions, or most of the important decisions at OLM.

25 Q Let me see if I just understood what you said.

1           There are certain decisions about purchasing that you have  
2 to go to Montefiore for?

3   A    In the asset purchase agreement, there's a specific  
4 requirement that if there is a capital asset over \$10,000, I  
5 need to get the prior approval of Mr. Conaty. The reason for  
6 that is that Montefiore will increase the purchase price by a  
7 percentage of the dollars that they approve.

8   Q    Prior to the asset purchase agreement, was there any such  
9 approval requirement -- was there any such approval  
10 requirement?

11   A    None whatsoever.

12   Q    But you had to go to the board for those expenditures. Is  
13 that correct?

14   A    On an annual basis as part of our operating budget.

15   Q    And if you wanted to go outside of your operating budget to  
16 buy a piece of equipment or something else, did you have to go  
17 to the board?

18   A    Not for pieces of equipment. If it was something that, as  
19 an example, if we needed to make a million-dollar purchase  
20 decision on bringing in a new type of information technology, I  
21 think in that regard, I've gone to the board, not for  
22 permission, but for information because I felt it was a  
23 significant expenditure.

24           We have not gone forward and done that. But we've brought  
25 it to the board saying, we needed to do it, which they agreed

1 to, but we just did not have the financial wherewithal to do  
2 so.

3 MR. BROFMAN: I have no further questions for the  
4 witness, Your Honor.

5 THE COURT: Very well. Any redirect?

6 Mr. Steinberg, come on up, please.

7 **REDIRECT EXAMINATION**

8 **BY MR. STEINBERG:**

9 Q Mr. Celiberti, you said that based on current positions,  
10 that you don't anticipate reaching -- being able to borrow  
11 against the DIP until December of this year. I had a couple of  
12 questions of that.

13 At the time, what is your current cash position now?

14 A At the -- in the beginning of June, we had approximately \$9  
15 million of operating cash, as well as the full DIP line  
16 available to us.

17 Q So at the time that you would borrow against the DIP, you  
18 will have utilized most of that cash reserve?

19 A That's correct.

20 Q So by December, you anticipate having lost close to the  
21 full \$9 million, necessitating the borrowing against the DIP?

22 A In fact, by the end of September, we will -- we're  
23 projecting to have about -- go as low as about a million  
24 dollars in operating cash. It will go slightly back up as long  
25 as volume holds. And then come December, we would hit the DIP



1 line.

2 Q And do the projections that you have for purposes of  
3 reaching into the DIP, are they predicated on the Montefiore  
4 deal going forward and this Court approving the sale process?

5 A Oh, absolutely. I mean, if the Montefiore deal did not go  
6 through, and let's, you know, say that we would have to go  
7 through another auction process, I don't believe there's any  
8 way that we could hold volume. We would have physicians  
9 looking elsewhere to protect their livelihood, managers leaving  
10 positions because of fear of not being able to be employed with  
11 Montefiore or a successful bidder, and I think we would clearly  
12 be in a tailspin and we'd have a snowballing effect.

13 Q And what is the maturity date of the DIP at this point in  
14 time?

15 A There is an event of default on July 15th, if there is not  
16 a sale order obtained from the Bankruptcy Court. And I believe  
17 the primary reason for that is that, basically, Montefiore is  
18 standing behind the DIP financing.

19 MR. STEINBERG: I don't have any other questions, Your  
20 Honor.

21 THE COURT: Very well. Any recross?

22 MR. CHRONAKIS: Your Honor, we have additional  
23 redirect from the debtors, if we may?

24 THE COURT: Sure. Come on up, please. But, I'm  
25 sorry, I know Mr. Magaliff next to you, and I know you're some

1 of the other folks, but I need to know who you are.

2 MR. CHRONAKIS: Thank you, Your Honor. Phil Chronakis  
3 from Garfunkel, Wild & Travis, special counsel to the debtors.

4 THE COURT: Sure, Mr. Chronakis. Go ahead.

5 **REDIRECT EXAMINATION**

6 **BY MR. CHRONAKIS:**

7 Q Mr. Celiberti, with respect to the service contracts  
8 between Our Lady of Mercy and Montefiore, can you describe how  
9 those contracts were negotiated?

10 A I guess, to start off with, we would -- we at OLM would  
11 have to identify whether we had a need that we could not  
12 fulfill on our own. And if there was a need for a certain  
13 service to be provided, we would consider Montefiore as one of  
14 several options that were available to us.

15 As an example, when we were -- when we decided we would be  
16 better off outsourcing our microbiology services, we went and  
17 obtained a proposal from Montefiore, and then received similar  
18 types of pricing proposals, if you will, from two national  
19 laboratories to see basically if there was a cost benefit by  
20 switching from Montefiore.

21 Once we concluded from a management perspective that we did  
22 want to make a change, and in this case, it would be from  
23 Montefiore, we had a practice set up internally by our board  
24 that we would then go to our finance committee to review it; if  
25 the finance committee was comfortable, they would recommend

1 approval to the full board, and then we would -- myself and Mr.  
2 Conaty normally would be the signing authorities for that  
3 service agreement.

4 And that was the procedure that we've been following.

5 Q And were there services that Montefiore offered that Our  
6 Lady of Mercy chose to contract elsewhere to receive?

7 A No. There were -- there was a service that we went to the  
8 outside world for, and also went to Montefiore, that we decided  
9 that we would defer, which was to bring in an outsider to help  
10 with our corporate compliance program. And the reason that we  
11 did that is that we felt we could -- we needed to save money,  
12 to be perfectly frank. So we took -- we made the business  
13 decision and took on the business risk of not having a formal  
14 compliance program.

15 Q And with respect to saving money, where were the  
16 Montefiore/OLM service contracts priced with respect to market  
17 rates for those services?

18 A By OLM. I don't know what Montefiore did in terms of  
19 determining their price for the services that they're providing  
20 to us. But, clearly, we are very, very comfortable with the  
21 prices that we're paying for the services.

22 Q Did you have an understanding as to whether the rates that  
23 OLM was paying for Montefiore's services were at, above, or  
24 below market rates for those services?

25 A The rates we were receiving using microbiology, as an

1 example, and laundry as a second example, were absolutely below  
2 the market because we had a -- in the laundry situation, we had  
3 a competing proposal from our existing vendor to continue.

4 Where we have provided -- been providing services, or  
5 buying services, as an example, the total involvement of  
6 Montefiore financial personnel in renegotiating new managed  
7 care contracts was in the area of \$75,000 that we were invoiced  
8 in 2006. And the return was \$5 million in cash in '06 and 9  
9 million recurring.

10 Even in a situation where we were to hire, as an example,  
11 when our material manager left, rather than trying to recruit,  
12 which would have been very difficult, we have a service  
13 agreement with Montefiore to provide a full-time material  
14 management leader on our site. The cost of that person is  
15 basically fair market value of that job, plus a modest profit  
16 percentage, which I think is well below what a consulting firm  
17 that you could bring in people like that for would charge.

18 Q And, Mr. Celiberti, with these service contracts, are you  
19 aware generally what the termination provisions were with  
20 respect to Our Lady of Mercy's right to terminate those  
21 agreements?

22 A I believe that all of them are sixty-day termination  
23 without cause.

24 Q Okay. Turning to the CIR agreement, can you tell the Court  
25 what involvement you had, if any, with respect to negotiating

1 with Montefiore regarding that agreement?

2 A Well, as I mentioned when Mr. Brofman was asking, we  
3 initially -- and the person that I would go to initially on  
4 business matters like this would be Bob Conaty, and talk about  
5 the assumption of all of our contracts beyond just, you know,  
6 the union's. So Bob was the first person that I would speak  
7 to. And we talked very specifically about the CIR contract,  
8 and then we talked very specifically about when he rejected the  
9 idea of assuming that contract immediately.

10 We talked about the people involved. And I felt extremely  
11 comfortable about the oral commitment to retain all of the  
12 interns and residents who had medical licenses, and to provide  
13 comparable pay and benefits the day that the transaction  
14 closed.

15 MR. CHRONAKIS: One second, Your Honor?

16 THE COURT: Of course.

17 MR. CHRONAKIS: Nothing further, Your Honor. Thank  
18 you.

19 THE COURT: Very well.

20 Anybody else want to do redirect first? Okay. I'll  
21 take any recross, limited, of course, to the scope of redirect.

22 MR. BROFMAN: Very short, Your Honor.

23 THE COURT: Sure, go ahead.

24 **RECROSS-EXAMINATION**

25 **BY MR. BROFMAN:**

1 Q Mr. Celiberti, you just testified that when you spoke to  
2 Mr. Conaty, he rejected immediately the concept of assuming the  
3 CIR contract. Is that correct?

4 A He rejected the idea of assuming almost all of OLM's  
5 contracts, including the committee of interns and residents.

6 Q And the other unions also? The other union contracts he  
7 rejected?

8 A No. The other union contracts for 1199 and Local 30, he  
9 did indicate that they would accept.

10 Q Did he tell you why he would not take the CIR contract?

11 A Mr. Conaty indicated that they had -- Montefiore had no  
12 recent experience with the committee of interns and residents,  
13 and would like to defer that decision until it was known  
14 whether Montefiore would be the successful bidder.

15 Q Were those his words, "no recent experience"?

16 A Those are my words. I know that at some point in time the  
17 committee of interns and residents did have representation at  
18 Montefiore. But I don't recall if that was in the 1980s,  
19 1990s, or how recent.

20 THE COURT: Mr. Brofman, I just want to put you on  
21 notice. I'm taking this for its relevance to the debtors'  
22 understanding and state of mind. I think it's hearsay for the  
23 truth of the matter asserted.

24 MR. BROFMAN: Your Honor, that's why I asked him  
25 whether it was his words. That's why I asked those questions.

1 THE COURT: Well, whether or not it's his words, he's  
2 still not here to be subject to cross-examination. I'm taking  
3 it from the perspective of a judge with a watch over this  
4 estate.

5 MR. BROFMAN: I understand, Your Honor.

6 THE COURT: Okay, go ahead.

7 MR. BROFMAN: The reason I asked whether it was his  
8 words, and I apologize, Your Honor, I asked whether it was his  
9 words for that reason, because we can get utterances that would  
10 be outside of hearsay.

11 However, not for the truth, just whether or not he  
12 said it. That's all.

13 THE COURT: Go on, please.

14 MR. BROFMAN: I have no further questions, Your Honor.

15 THE COURT: Oh, okay.

16 I don't know if we're up to re-re-direct or whatever.  
17 Is there any?

18 MR. OSWALD: No, Your Honor.

19 THE COURT: Okay. Mr. Celiberti, you're excused with  
20 the thanks of the Court.

21 THE WITNESS: Thank you, Your Honor.

22 (Witness excused.)

23 THE COURT: Okay. Do we have any other proffers?

24 MR. OSWALD: Just quickly, Mr. Barry, Your Honor.

25 Again, as I mentioned, Tom Barry is the managing

1 director of Cain Brothers who led this assignment. He has more  
2 than thirty-one years of investment banking experience in the  
3 healthcare field, and has been personally involved in at least  
4 five hospital sales in the last year, and approximately fifteen  
5 in the past five years, some of which are very much in  
6 comparable size and revenue to Our Lady of Mercy.

7 He was the primary adviser in marketing and directing  
8 the sale efforts for the debtors. He assisted with the  
9 negotiations of the APA with Montefiore, together with the  
10 debtors' other professionals. He prepared the liquidation  
11 analysis and led the post-petition solicitation efforts.

12 Cain was originally engaged in October of 2006 to  
13 advise the special committee and senior management regarding  
14 the potential sale in the event the State's 2007 grant for \$13  
15 million was not provided. He was aware at the time of the  
16 debtors' strategic alliance search in 2004 for a financially  
17 strong partner, and that Montefiore was the only party  
18 interested in pursuing an affiliation with Our Lady of Mercy at  
19 that time.

20 He was advised that Our Lady of Mercy was losing  
21 approximately a million dollars a month, required substantial  
22 capital expenditures in the range of \$60 million over the next  
23 twenty-four to thirty-six months to successfully compete in the  
24 market, and that without the 2007 New York State grant, a  
25 bankruptcy filing was in all likelihood imminent because the



1 hospital would run out of cash and completely draw down on its  
2 credit line by the second or third quarter of 2007.

3           Given the hospital's dire financial condition, it was  
4 clear that an expeditious sale would be necessary if the State  
5 funding was not provided. Management, and particularly Mr.  
6 Celiberti, expressed a deep reservation about pursuing a  
7 bankruptcy filing and first seeking out -- without first  
8 seeking out a purchaser.

9           There was risk to the debtors that the employees would  
10 leave the jeopardize the hospital's operating abilities. Mr.  
11 Celiberti also expressed his concerns as reflected in his  
12 affidavit that a widespread pre-petition bankruptcy sale  
13 process would impact the physician/employee morale, who would  
14 sense instability. This would lead to a serious erosion of  
15 patient volume and doctors starting to admit patients into  
16 other hospitals.

17           In light of the liquidation analysis performed by Cain  
18 and the other professionals, the independent appraisal  
19 information that was obtained from CBR Richard Ellis, and these  
20 other recent hospital sales which are indicated in his  
21 affidavit, the parties -- the special committee had been  
22 recommended and ultimately accepted a purchase price of \$30  
23 million, subject to the post-petition marketing on process,  
24 which we envisioned would be not less than sixty days. As it  
25 turned out, I think we ended up close to ninety days.

1           Mr. Barry and Cain knew that few, if any, other  
2 hospitals would have an interest in the sale because of  
3 Montefiore's proximity to OLM. It's only about two miles away.  
4 And during 2006, Cain also represented clients for not-for-  
5 profit hospitals in the metropolitan area, each exceptionally  
6 difficult cases due to the fragile market of the healthcare  
7 facilities in New York City.

8           The market became even more fragile at that time given  
9 the Burger Commission decision to close several hospitals.

10           Further, during the spring and summer of 2006, Cain  
11 represented St. Vincent's Medical Centers on a potential change  
12 of control transaction for all of St. Vincent's lines of  
13 business. They approached each of the major medical centers in  
14 New York City, and each of the -- regarding each of the St.  
15 Vincent's assets, which were put up for sale, some of which  
16 were profitable at the time. No institution was willing to  
17 purchase St. Vincent's and keep its operations in existence.  
18 And in Mr. Barry's view, the major medical institutions in New  
19 York City were exceptionally hesitant to make any strategic  
20 acquisitions, even for facilities with positive cash flow,  
21 because of their concern for the fragile financial condition of  
22 their own operations.

23           Mr. Barry's opinion had the debtors commence the  
24 Chapter 11 case without a stalking-horse bid, given the  
25 declining market for hospitals in New York, the value of Our

1 Lady of Mercy would have received at a naked auction could  
2 easily have resulted in less than what was negotiated in the  
3 original asset purchase agreement with Montefiore.

4 Again, Mr. Barry confirmed his opinion to the special  
5 committee that a sixty-day solicitation process after the  
6 filing would be sufficient for any potentially serious bidder  
7 to conduct due diligence, submit a preliminary bid on the sale  
8 of the assets, particularly given the 2004 solicitation for a  
9 partner. And that likely limited the scope of competitive  
10 bidders.

11 Mr. Barry has opined that the negotiations to the  
12 extent he was involved with Montefiore were conducted at arms  
13 length. Ultimately, Mr. Barry generally believed that a sale  
14 price in the twenty-eight to thirty-three-million-dollar range,  
15 given OLM's revenue stream and other previous sales in New York  
16 in 2000 -- between 2004 and 2006, would be fair.

17 And, as I said before, together with his comparable  
18 sale data, the liquidation analysis, and other information, the  
19 recommendation to accept the thirty-million-dollar offer was  
20 made.

21 Following the filing of the petition on March 8th, and  
22 this Court's approval of the bid procedures, Cain Brothers  
23 contacted approximately forty healthcare hospitals in the area,  
24 actively solicited interest, inviting people to enter into  
25 confidentiality agreements to get access to our data room that

1 had been created pre-bankruptcy in order to expedite the due  
2 diligence process.

3 Three hospitals actually executed confidentiality  
4 agreements, each of which doing some level of due diligence.  
5 In particular, New York Presbyterian Hospital, which Cain  
6 Brothers believed to be the most likely competitive bidder, was  
7 encouraged to bid and kept an ongoing dialogue with them, had  
8 extensive conferences and e-mail exchanges with their  
9 professionals regarding the transaction.

10 On or about May 18th, Cain was informed by New York  
11 Presbyterian that it considered all the aspects of the sale and  
12 concluded it was not desirable to proceed because the stalking-  
13 horse bid, together with the anticipated working capital and  
14 capital expenditure needs required by the Hospital exceeded  
15 their perceived benefits to the transaction.

16 As I mentioned earlier, there were no bids received by  
17 the May 31 deadline for all of the assets, and we only had the  
18 one credit bid by the indenture trustee.

19 With that, Your Honor, we submit as a proffer, Mr.  
20 Barry's testimony, and you have his affidavit.

21 THE COURT: All right. Are there any evidentiary  
22 objections to that proffer?

23 Hearing no response, the proffer and the underlying  
24 affidavit are in evidence as direct.

25 Any desire to cross-examination?

1 All right. The record will reflect no response.

2 Therefore, cross-examination is going to be waived.

3 Anything further in the way of evidentiary showings,

4 Mr. Oswald?

5 MR. OSWALD: I don't believe so, Your Honor, in

6 connection with the sale.

7 THE COURT: Okay. Vis-a-vis the sale, did you mean to

8 exclude something else? I wasn't clear on whether you wanted

9 to compartmentalize the evidentiary showings on all of the

10 matters in dispute today. For instance, do you have anything

11 in the way of an evidentiary showing on the interns

12 controversy, beyond, you know, the evidence you've already put

13 in in that regard?

14 MR. OSWALD: We don't have any evidence, Your Honor.

15 As I indicated, we will rely on the debtors' response. It was

16 an omnibus response that dealt with all seven responses and

17 objections. As I mentioned, the only outstanding item for

18 today is the CIR objection, which we believe is misplaced as a

19 matter of law. We do not believe that the sale needs to be

20 held up. It's certainly not, in our view, an attempt to do an

21 end-run around Section 1113 of the Code. Contrary to the

22 objection, the debtor has had several meetings --

23 THE COURT: Pause, please, Mr. Oswald.

24 MR. OSWALD: Yes.

25 THE COURT: I'll take argument on the objection in a

1 second. I just want to get the evidentiary record buttoned up  
2 at this point.

3 And if I heard you right, you're going on the evidence  
4 that's already in the record, and that there's nothing beyond  
5 that which I now have.

6 MR. OSWALD: That's correct, Your Honor.

7 THE COURT: Okay. Mr. Brofman, do you have any  
8 evidence, other than the evidence you elicited on cross?

9 MR. BROFMAN: Yes, Your Honor. I have a witness,  
10 Michael Phelan from CIR.

11 THE COURT: Is there a reason why I didn't get his  
12 declaration in advance?

13 MR. BROFMAN: Yes, Your Honor. I was not aware that  
14 we were going -- that there was going to be a settlement  
15 between the committee and the debtor this morning. And --

16 THE COURT: Forgive me, Mr. Brofman. But don't my  
17 case management orders require the submission of declarations  
18 on a matter long before the day of the trial?

19 MR. BROFMAN: Your Honor, it would ordinarily, yes,  
20 Your Honor. And I was not aware, frankly, of your case  
21 management order. I apologize. But I did -- because I got  
22 involved in this case after the case started.

23 But in the same respect, I thought that we were going  
24 to have witnesses on the stand today that I could cross-examine  
25 that would be able to give me the same information. And I did

1 not get them because there was a settlement today.

2 It's a very, very short testimony, Your Honor.

3 THE COURT: Mr. Oswald, do you want to be heard on  
4 what I should do in this regard?

5 MR. OSWALD: Well, again, Your Honor, you know, we  
6 believe the objection can be dealt with on the papers. This  
7 hearing, and this motion was filed with the APA on March 8th.  
8 We have had, as I said before, I don't want to get into the  
9 argument, but we have had a discussions. Mr. Celiberti has  
10 already testified that we did seek to have Montefiore, or any  
11 buyer, to assume all of our collective bargaining agreements.  
12 Failing that, we sought to have --

13 THE COURT: Forgive me, Mr. Oswald. I understand  
14 that. But that's not really the thrust of my question.

15 I read both briefs. And it may well be the case,  
16 unless Mr. Brofman tells me some law that I don't know I think  
17 it is the case, that this is a question of law and not a  
18 question of fact.

19 But the issue before me now to decide is whether I  
20 should hold the non-compliance with the case management order  
21 against Mr. Brofman, or I should let him put into evidence  
22 whatever he wants to put in. And take a second to caucus with  
23 your guys, Mr. Oswald, and tell me whether you want to have me  
24 keep out whatever he would put in by way of additional factual  
25 showing by reason of his failure to comply with the case

1 management order.

2 MR. OSWALD: Mr. Brofman indicated it will be short.

3 Why don't we hear from his witness, Your Honor?

4 THE COURT: Very well.

5 Put him on, Mr. Brofman.

6 MR. BROFMAN: Thank you, Your Honor.

7 THE COURT: Please stand. Let me get his name for the  
8 record, and then he'll be sworn by the court reporter.

9 MR. BROFMAN: His name is Michael Phelan, Your Honor.

10 THE COURT: How is that spelled, please?

11 MR. BROFMAN: P-h-e-l-a-n. I never get it right.

12 THE COURT: P-h-e-l?

13 MR. PHELAN: A-n.

14 THE COURT: Thank you, Mr. Phelan. All right. Madam  
15 Reporter, would you swear him, please?

16 **MICHAEL PHELAN, WITNESS FOR THE OBJECTOR, SWORN**

17 THE COURT: Have a seat, please, Mr. Phelan. Same  
18 request of you. Stay close enough to the microphone so we can  
19 all hear you.

20 **DIRECT EXAMINATION**

21 **BY MR. BROFMAN:**

22 Q Mr. Phelan, by whom are you employed?

23 A The Committee of Interns and Residents.

24 Q And what is your position?

25 A I'm the director or organizing and field services.



1 Q And in the context of your position, have you been involved  
2 in organizing or attempting to organize Montefiore Medical  
3 Center?

4 A I have.

5 Q And what period of time was that, sir?

6 A Approximately 2000 to 2003.

7 Q And can you tell me -- describe what happened in that case.

8 A Residents contacted us desiring to organize at Montefiore  
9 Medical Center. We met with --

10 MR. STEINBERG: Your Honor? I'm going to object at  
11 this point. Mr. Brofman said that the purpose of proffering  
12 this witness and violating the case management order was  
13 because that he was expecting to elicit the testimony from the  
14 other witnesses that were going to be proffered by the  
15 committee.

16 But what you're about to here now is not in any of the  
17 declarations that were proffered, or was never the subject of  
18 any testimony that was going to be elicited from any of the  
19 other witnesses. So this is really a complete surprise.

20 I think Mr. Brofman should say what this witness is to  
21 be proffered for, and if it has nothing to do with what was the  
22 underlying objection of the committee, he clearly has violated  
23 the case management order.

24 THE COURT: Need a response from you, Mr. Brofman.

25 MR. BROFMAN: Yes, Your Honor. I expected Mr.

1 Jacobson to be here present. I was advised by the committee  
2 that Mr. Jacobson would be one of the witnesses that would be  
3 produced today. Mr. Jacobson was involved in the effort to  
4 prevent Montefiore's residents from being organized in the  
5 committee of interns and residents, and I was going to elicit  
6 it from Mr. Jacobson, just for a simple purpose: To show the  
7 anti-union animus, Your Honor, which is one of the issues that  
8 we put before the Court in our objection.

9 MR. STEINBERG: Mr. Jacobson --

10 MR. BROFMAN: And if I might, Your Honor, the second  
11 reason is that there was a -- there was a statement made by  
12 counsel, both in papers, which we received, and now again, here  
13 in the courtroom, that there were negotiations. Mr. Phelan was  
14 present at the meeting, and I'm sure he would characterize it  
15 somewhat differently, Your Honor.

16 THE COURT: Mr. Steinberg?

17 MR. STEINBERG: Your Honor, none of the witnesses who  
18 are going to testify as to the subject, the declarations, did  
19 not deal with the subject. I'm not even sure what this has to  
20 do with the sale process at all, and the request for Your Honor  
21 to approve the sale.

22 I think what he's trying to do is litigate a claim  
23 against Montefiore in the event that Montefiore is the  
24 purchaser after a closing, and nothing before. This is just an  
25 expedition that he's trying to predict for future litigation.

1 It has nothing to do with the sale prices. Because the only  
2 way this has any relevance is if Montefiore is the purchaser  
3 and closes the transaction.

4 THE COURT: Objection sustained, insofar as you're  
5 asking him for anything other than what was said in a meeting  
6 with Our Lady of Mercy.

7 MR. BROFMAN: I will ask him that, Your Honor.

8 BY MR. BROFMAN:

9 Q Mr. Phelan, you were present at a meeting with the debtor?

10 A I was.

11 Q After the filing of the petition?

12 A I was.

13 Q And can you describe what went on in the meeting?

14 A It was a brief meeting. The debtors' counsel and the CEO  
15 of Our Lady of Mercy were present. Mr. Celiberti, they said  
16 they were having this meeting as a courtesy. They took pains  
17 to say it was not a negotiation, but that they were there to --  
18 among many stakeholders in the affairs of Our Lady of Mercy,  
19 share information about what the intention of the parties were  
20 in terms of Montefiore acquiring OLM.

21 MR. STEINBERG: Objection, Your Honor. This all is  
22 hearsay.

23 THE COURT: Well, I'm not going to take it for the  
24 truth of the matter asserted. What are you offering it for,  
25 Mr. Brofman?

1 MR. BROFMAN: Your Honor, it's for what Mr. Phelan --  
2 it's an issue of fact as to what went on in that meeting, and  
3 Mr. Phelan's recollection of what went on in the meeting is  
4 very different than was stated by debtors' counsel, both in  
5 paper and orally before this Court.

6 THE COURT: All right. I'm going to take it, but not  
7 for the truth of the matter of what was stated. I'm only going  
8 to take it for what was said, to the extent it might be  
9 relevant to the debtors' intention. Go ahead.

10 BY MR. BROFMAN:

11 Q Mr. Phelan, was there any further negotiations --  
12 withdrawn. Were there any negotiations at any time with the  
13 debtor concerning the CIR contract?

14 A The debtor being?

15 Q OLM.

16 A No.

17 MR. BROFMAN: No further questions, Your Honor.

18 THE COURT: All right. Any redirect? All right.  
19 You're excused, Mr. Phelan, with my thanks.

20 (Witness excused.)

21 THE COURT: All right. Am I correct that the  
22 evidentiary record is now complete?

23 MR. OSWALD: Yes, Your Honor.

24 THE COURT: Mr. Brofman, do you agree?

25 MR. BROFMAN: Yes, Your Honor.

1 THE COURT: Okay. All right. Then I'm going to take  
2 oral argument on the objection, and make your presentations as  
3 you see fit, but when you argue it, I need you to address the  
4 following questions and concerns I have.

5 Now, one of the problems that both sides have, but I'm  
6 going to put you on notice now, is that I've dealt with this  
7 exact issue and I've ruled on it on the record, but not in a  
8 written decision, and I dealt with this in the case of Aztec  
9 Metal Maintenance, 06-12050, in which I held, as my questions  
10 are going to telegraph to you, that the matters under 363 and  
11 1113 are separate, and that 1113 concerns, which must be  
12 honored in a motion dealing with the matters that 1113 covers,  
13 aren't the same as those addressed under 363, and I think  
14 probably the best way to do it, so you both know where I'm  
15 coming from, is for me to read from the transcript of that  
16 ruling, and then give you, Mr. Brofman, if you're of a mind to,  
17 a chance to argue why I was wrong in that decision, because  
18 it's stare decisis vis-a-vis this matter, but is not collateral  
19 estopped or res adjudicata against you.

20 And by way of background, in the Aztec Metal  
21 Maintenance case, we had a company that was running out of  
22 money and near going out of business and was trying to sell  
23 itself as a going concern before it went out of business, and  
24 the buyer was willing to take on as many employees as it could,  
25 and to take on as many as it could, but would not commit, in

1 advance, to taking on the debtor's collective bargaining  
2 agreements, a factual situation that sounds, subject to your  
3 rights to be heard, pretty similar to what we have here.

4 And what I said then, and I need both sides to  
5 address, is finally, I turn to the theoretical concerns under  
6 Section 1113. Theoretical may be even too much of a way of  
7 stating it. The debtors argue that 1113 isn't implicated until  
8 and unless a debtor tries to reject a collective bargaining  
9 agreement and, of course, they're right in that regard, as at  
10 least one of the unions recognizes. No authority was offered  
11 to the contrary in that respect.

12 I agree with the debtors' point, relying on the Eighth  
13 Circuit BAP's decision in Family Snacks, that it's okay for a  
14 debtor to sell substantially all of its assets without also  
15 assuming and assigning its collective bargaining agreements.

16 I went on to say that I agreed with the debtor, at  
17 least under the facts there, and you can argue whether the  
18 facts here are the same or not, where there's no indication  
19 that the 363 sale has the purpose of evading responsibilities  
20 to one's union. I am not called upon to decide and do not  
21 decide how I would deal with the situation if it ever appeared  
22 that the debtor was using the 363 sale to sidestep its  
23 obligations to its employees or their unions. A case of that  
24 character can be decided on another day.

25 Mr. Brofman, I need help from you on whether I got it

1 wrong there, and if you think I did, I need you to -- you're  
2 going to have a chance to argue -- sit down, please.

3 MR. BROFMAN: Oh, I thought you wanted me to stand up.  
4 I apologize.

5 THE COURT: No, no. You can sit because I'm going to  
6 be talking for a couple of minutes --

7 MR. BROFMAN: Okay.

8 THE COURT: -- for what I want both sides to address  
9 when they have their chances.

10 I need both sides to slice and dice 363, on the one  
11 hand, and 1113 on the other. And when you do that slicing and  
12 dicing, I want you to slice and dice again the way the Supreme  
13 Court has told us we've got to look at things lately, starting  
14 with textual analysis of what, if anything, 363 says that makes  
15 it subject to any 1113 obligations, and what 1113 says that  
16 says that it has to be engrafted on a 363 determination.

17 I looked, and I couldn't find anything, on either of  
18 the statues that says that there is such a linkage, but I'll  
19 hear what both sides have to say on that. Then, when you get  
20 to the cases, I need you to deal with Family Snacks, and in  
21 particular not the Eighth Circuit BAP's language all that much,  
22 but what the bankruptcy judge originally in Family Snacks,  
23 which was to agree with -- approve the 363 sale, without  
24 requiring an 1113 determination. And even the case that you  
25 cited, Mr. Brofman, Lady Coal, where Judge Pearson in West

1 Virginia had approved the sale, the 363 sale, notwithstanding  
2 his question in his mind as to whether 1113 could be satisfied.

3 What those things seem to be telling me, subject to  
4 both sides' rights to be heard, is that 363 isn't subject to an  
5 1113 limitation, that I approve the 363 sale, and that 1113  
6 issues aren't ripe, and that whatever order I enter be without  
7 prejudice to everybody's rights at such time as we deal with  
8 1113 issues.

9 Now I'll hear argument. Mr. Brofman, I ask you to  
10 come to the main lectern, please.

11 MR. BROFMAN: Thank you, Your Honor. I will endeavor  
12 to try to answer your concerns, Your Honor.

13 THE COURT: Okay. And you haven't appeared before me  
14 before. I'm not an Appellate Court. You don't have to answer  
15 them all up front.

16 MR. BROFMAN: I'm not going to.

17 THE COURT: Just be sure you've covered them when  
18 you're done.

19 MR. BROFMAN: I promise I will try.

20 THE COURT: Okay.

21 MR. BROFMAN: Your Honor, first, what we saw today is  
22 something that is in the normal circumstances of bankruptcy  
23 cases. A debtor goes to sell and then there's a committee  
24 objection because they want more money, and then there's a  
25 resolution. But this is not a normal circumstance here, and



1 it's not normal for a lot of reasons, primarily amongst them is  
2 that normally, and in all the cases that Your Honor cited,  
3 including the Aztec case, we don't have a parent with two  
4 siblings that one sibling is buying the assets of the other.  
5 And essentially, in such a way that they've excluded, and Mr.  
6 Celiberti very clearly said excluded, for three years, any  
7 possibility that anybody else would be interested. And Your  
8 Honor has sat on enough bankruptcy cases to know that when you  
9 have a situation where one entity is managing the other, per  
10 se, because the boards are certainly connected, then you have a  
11 situation where it is nearly impossible to get a true  
12 competitive bid.

13           So that we know that Montefiore has been involved  
14 intimately in the operation of OLM, and has prevented, through  
15 this process, anyone else from getting a real interest. So  
16 that's why it's not normal. So the heightened scrutiny that  
17 Ms. Oswald alluded to many times, and we all agree exists, is  
18 even more heightened, particularly in this case.

19           Now, we don't normally have an APA that says we're  
20 going to assume two labor contracts, but not assume the third.  
21 Why don't we usually have that? Because usually, if there's a  
22 problem, and the Maxwell case is very instructive here, the  
23 Second Circuit, and both of us have cited to the same case, and  
24 for the same reason. The Second Circuit said, when you -- it's  
25 okay to reject a labor contract for the purpose, if the union

1 is not being reasonable in its relationships, to reject that  
2 contract in order to get a 363 sale. In that case, the union  
3 was arguing that it wanted to keep its -- all of its benefits,  
4 and refused to negotiate in good faith, and so the Court said  
5 I'm going to approve the sale and I'm going to reject the  
6 contract. Interestingly, in Family Snacks, we contacted the  
7 attorneys that represented the union in that case, and we got  
8 all their documentation and what we found out is that they  
9 never objected to the 363 sale. So that's very different than  
10 what we have before us here.

11 So Aztec is different and certainly Family Snacks is  
12 different. But Maxwell tells us -- gives us a methodology of  
13 how to do this. Now, why is this case different? We have the  
14 debtor. We have a more powerful sibling controlling the use of  
15 the sale process of the 363(b). And what do they do? They  
16 violate CIR's rights, fundamental rights to even engage in  
17 negotiations. Now, I've heard this statement that was said,  
18 well, we'll, you know -- Montefiore promised -- I heard Mr.  
19 Celiberti say that Montefiore promised that they'll engage in  
20 negotiations after the sale.

21 Your Honor, if you read, and I'm sure you did,  
22 Montefiore's response, they say, quite to the contrary -- they  
23 say, well, MMC does not necessarily agree with CIRCU's  
24 characterizations, those obligations, does not --

25 THE COURT: I think you're right on that, Mr. Brofman.

1 Why don't you then assume that what Mr. Celiberti thought may  
2 be relevant to this state of mind and his subjective good will,  
3 but isn't binding on either you or on Montefiore.

4 MR. BROFMAN: That's correct, Your Honor, and what's  
5 going on here is Montefiore, using this process, using the  
6 363(b) process, in a situation that we now find may not have to  
7 be so emergent because we have until December before they're  
8 going to have a money problem, we could really do a plan of  
9 reorganization and, in fact, essentially, this has been a  
10 creeping merger between Montefiore and OLM from the beginning,  
11 from that point in 2004 when they first signed the letter of  
12 intent.

13 So what we have here is a violation of CIR's  
14 fundamental right, under 1113, to be governed by 1113 in the  
15 rejection of its union contract.

16 THE COURT: Why do you say that? You're going to have  
17 an 1113 motion down the road, and you'll have the ability to  
18 argue, at that time, that the debtor can't reject your contract  
19 unless and until it's complied with the hoops that 1113  
20 requires.

21 MR. BROFMAN: I'll explain it, Your Honor, but this  
22 went around backwards. It's going ahead and doing the sale and  
23 saying we're taking all of our assets and, in fact, as part of  
24 our contract, in part of our contract, we are transferring all  
25 of our employees, including our unionized employees from CIR,

1 to the buyer, and the buyer has got to give them employment.  
2 All of the assets except we're not transferring the union  
3 contract and, by the way, the buyer must give them employment.  
4 That is an absolute requirement under the APA, provided that  
5 they were in good standing at the hospital when it sold. So  
6 that what they're doing is they say, let's get rid of the union  
7 contract, but yet take all the employees. They get the  
8 benefit. They don't have to get the burden.

9 What's the reason there's a problem? Simple. 1113,  
10 after the fact, is going to do nothing. What are they going to  
11 do? Your Honor, in the meantime, we'll get a 363(b) order that  
12 will say it's free and clear of liens and encumbrances and  
13 Montefiore will certainly raise that when we turn around and  
14 say to Montefiore, wait a minute. You're not acting in good  
15 faith. You are required, since you took over all the  
16 employees, you are required to bargain with us in good faith.  
17 That's how 363(b) and 1113 inter-react. They inter-react  
18 because 363(b), and particularly in the orders that I've seen  
19 in every, single one of these cases, free and clear of liens  
20 and encumbrances, with liens attached to proceeds, encumbrances  
21 -- encumbrances concluding the obligations, the union  
22 obligations. And so, what we have here is a situation where  
23 the parent organization takes the subsidiaries' assets, its  
24 employees, and does away with its union.

25 THE COURT: Isn't that, putting aside the motivation

1 or intent that you're ascribing to Our Lady of Mercy, exactly  
2 what Ron Pearson -- what Judge Pearson did in Lady Coal at Page  
3 243 of his decision, where he approved the 363 sale and said  
4 that employee creditors are protected by the right to file  
5 claims for breach of the agreement, with such damages to be  
6 satisfied by payments from the proceeds of the sale?

7 MR. BROFMAN: Your Honor, I saw that decision. I saw  
8 that issue and we put it in nonetheless. We felt it was  
9 important that the Court see what was going on there. We don't  
10 necessarily agree, in that situation, that it should have been  
11 done that way. And as obviously representing unions, we think  
12 that that decision, in certain aspects, was wrongly decided,  
13 but the import of that decision, and let me just get to the  
14 point where we cited it --

15 THE COURT: 243.

16 MR. BROFMAN: No, we cited it to the Court. We cited  
17 it for different -- for a different reason, Your Honor. If I  
18 could -- I apologize, Your Honor. I have to go find it.

19 THE COURT: Well, at Page 6 of your brief, you said  
20 that --

21 MR. BROFMAN: That's where it is.

22 THE COURT: You cited --

23 MR. BROFMAN: There it is.

24 THE COURT: -- Lady H Coal for the proposition they  
25 couldn't comply with 1113, and we'll deal with 1113 when we

1 have an 1113 motion.

2 MR. BROFMAN: Right.

3 THE COURT: But right now, I've got a 363(b) before  
4 me.

5 MR. BROFMAN: But in that case, Your Honor, and here's  
6 where Lady Coal is different, and that's why this case is  
7 different. In Lady Coal, there was no obligation on the part  
8 of the purchaser to employ all of the union members. In this  
9 particular case there is.

10 We have a very interesting and different set of facts  
11 here than in most cases. That's why I said from the outset,  
12 this is not the ordinary case. I've rarely seen an asset  
13 purchase agreement that says we're going to get rid of the  
14 union, but you've got to employ all the union people. You have  
15 to. Not you may, you may want to, and please do as many as you  
16 can, Your Honor, as you had in the Aztec case, but you have to.

17 And this is being done between related parties, in  
18 which that occurs. That's a very strange clause. Why does  
19 that clause go in there? Why didn't it just say, you know,  
20 whoever you want to employ, go ahead and do it? You know,  
21 you're the buyer. You can go ahead and make that decision.

22 But yet, in this particular instance, in this  
23 particular instance, they said, let's do away with the union,  
24 employ not some, but all of the people, but on whatever terms  
25 that you feel like you want to employ them.

1 THE COURT: This sounds upside down to me, Mr.  
2 Brofman, with respect. You have a CEO. I heard from Mr.  
3 Celiberti. He's trying to do the best that he can for his  
4 employees, to try to do as much as he can within the limits of  
5 his bargaining position, and you're saying the debtor should be  
6 penalized for that?

7 MR. BROFMAN: Your Honor, with his belief, false  
8 believe, as Your Honor now has come to understand, that  
9 Montefiore agreed that they would negotiate afterwards with the  
10 union. That was his understanding. That's what he testified  
11 to. That's testimony that's not backed up by anything real.  
12 There's no documents. There's no agreements. Only the APA,  
13 which says otherwise, which says in five or maybe six different  
14 places, we're not taking CIR. We don't have anything to do  
15 with CIR.

16 Now, what is the reason for that? What is the reason  
17 that they want to do that, other than to avoid what would be  
18 the simple requirement that the debtor could have done at any  
19 time, open negotiations, said listen, you know, we can't have  
20 your contract. We want to get rid of your contract, there's a  
21 reason for it, a good reason, or we want to modify your  
22 contract so that it terminates now, we would have said -- you  
23 know, we would have come back -- our union would have come back  
24 and made a proposal -- a counter proposal. We would have  
25 followed 1113. They would have moved to reject it. Your Honor

1 could have had that on the same time as today.

2 But they didn't do that. What they did is they put in  
3 APA together that avoided those processes, that allowed their  
4 parent or their sibling to be able to take the benefits of all  
5 of these interns and residents, and the program that they have,  
6 because believe me, ACGME was not going to put another program  
7 in there so quickly if they didn't hire all the residents, and  
8 do it without the union.

9 THE COURT: Pause, please. ACGME?

10 MR. BROFMAN: The -- Your Honor, it's in papers I  
11 filed, I don't think before -- for this motion, but that is the  
12 accrediting agency for residency programs. So not only do you  
13 have to have a sponsor, you have to have -- an accrediting  
14 agency has got to accredit the program.

15 What agency is going to do that if you're going to  
16 shut down the program simply because they decide, well, we'll  
17 do away with those residents? They wouldn't have accepted the  
18 program. There would have been no program at that hospital.  
19 And truly, residency programs are beneficial to hospitals  
20 because they bring in money. They give you a larger Medicare  
21 reimbursement rate and that's a big reason that they have them.  
22 Obviously, there's training reasons, and there's good reasons,  
23 as well, but the point is that now, they get the benefit of the  
24 residents, but yet, they don't have to have the union. Why?  
25 Because they're not -- they haven't had a lot of experience



1 with the union. They haven't had time to spend to decide --  
2 have they even talked to the union? Not at all, Your Honor.  
3 The only meeting that occurred with Montefiore was counsel's  
4 meeting. Lawyers met and were told, in fact, before we met,  
5 that the only reason that we would meet would be because they  
6 would give us a -- they specifically said this is not a  
7 negotiation.

8 We asked a very simple question at the meeting. We  
9 asked Montefiore's counsel to provide us with what benefits and  
10 what salaries are expected to be offered to the residents.  
11 Something simple, that a union would ask for its members. We  
12 got no response. We've still gotten no response to date. We  
13 asked the same question of the debtor. We've gotten no  
14 response, other than you have to ask Montefiore.

15 So, Your Honor, what they've done is they've avoided  
16 this 1113 process, and the Ionosphere case said Congress  
17 intended that 1113 be the only method to get rid -- to be able  
18 to reject the union contract. Here, they're able to do it  
19 because now the debtor is going to stand up and say, well, we  
20 sold all the assets. We sold -- all the employees are gone.  
21 What do we need the union contract for?

22 So they went around it -- they went around it  
23 backwards. We didn't do it. The debtor did it backwards. The  
24 debtor went ahead and said, this is now a basis for us to turn  
25 around and say, we don't want a union contract.

1 Now, Your Honor, if Your Honor allows this to happen,  
2 what's going to happen is that this is going to form a pattern.  
3 What we're going to have is a pattern of debtors being able to  
4 say, well, debtors and buyers saying we want to get rid of the  
5 union contract. We got an insider company that'll buy all the  
6 assets, and we don't have to do an 1113 rejection. We can  
7 simply turn around and say 363(b), we're selling all the  
8 assets, we're not assuming the union contract.

9 And now we've avoided the 1113. Then we walk in and  
10 say, well, now since we've already rejected -- we've already  
11 sold all the assets, now, Judge, let's reject the union  
12 contract under 1113. And that's the problem that this Court is  
13 faced with. The problem is that what you're doing, if you  
14 allow this to happen, is you set up this problem, you set up  
15 this example, you allow debtors and buyers who are insiders to  
16 do this on a regular basis, to avoid 1113, and that's the  
17 problem. That's why Your Honor, while Aztec may have been  
18 different because it's different facts, they weren't insiders.  
19 While I will not comment on whether Your Honor was right or  
20 wrong, although I believe Your Honor was wrong under those  
21 circumstances because of what Maxwell said, what the Second  
22 Circuit said, I truly believe that under these factual  
23 circumstances, if Your Honor was to approve this sale, it  
24 violates 1113 because it does exactly opposite what Ionosphere  
25 says, which is to make sure that the only method by which you

1 can reject a union contract is through the 1113 process, that's  
2 what Congress enacted. It did it to protect unions from a  
3 straight rejection that was going on under 365. That's why it  
4 was done. That's what Your Honor should do, should deny the  
5 sale unless -- unless the Montefiore is willing to assume the  
6 contract or the debtor first tries to deal with the contract,  
7 deal with the 1113 issues first, before the sale is completed.

8 Have I answered your questions, Your Honor?

9 THE COURT: If that's your answer, that's your answer.  
10 I'm still looking for what Section 363 says about how 1113 is  
11 incorporated within it, or conversely, how 1113 says it's  
12 supposed to be applied to 363.

13 MR. BROFMAN: It doesn't say it in the statute, Your  
14 Honor, and I understand that. It does not say directly in the  
15 statute. But it does say -- it does say in the statute that a  
16 363 sale has to be with Court approval. And the basic concept  
17 of the Code is that you can't use one section of the Code to  
18 avoid and evade another section of the Code, and that's exactly  
19 what's going on here.

20 That is a basic concept of the Bankruptcy Code. It  
21 has to be read together. It can't be read in separate parts.  
22 You can't use one portion to turn around and say, we're now  
23 going to have to deal with the other portion of the Code  
24 because we have a way around it. That's exactly what we are  
25 here, Your Honor, and there was nothing in 1113, but what we

1 have is instructions, in both Ionosphere and in Maxwell, that  
2 you go ahead and you look to reject the -- that is the only  
3 method. Ionosphere says, it is the only method that Congress  
4 subscribed -- prescribed for the rejection of union contracts.

5 And in these facts, under these circumstances, with  
6 the insider situation between these two parties, Your Honor is  
7 seeing a pattern that will be set that will create problems in  
8 the future and will avoid -- will allow debtors to avoid, and  
9 buyers to avoid the 1113 process.

10 THE COURT: All right. Thank you.

11 MR. BROFMAN: Thank you, Your Honor.

12 MR. OSWALD: Your Honor, as I mentioned before, we  
13 filed, in support of our omnibus response, a comprehensive  
14 basis why we think the objection is misplaced. I'll start with  
15 answering the Court's first question.

16 There is no statutory language that links the 363 sale  
17 with the 1113. We looked before we filed the motion. We did  
18 extensive research on the issue because when it was clear to us  
19 during the APA negotiations that Montefiore was not willing to  
20 take on that contract, it was one of the issues on our list to  
21 take a look at.

22 I think Your Honor made a comment earlier that was a  
23 comment that I first made to Mr. Brofman when he got into the  
24 case, and that is, the debtor -- there's just no dispute here,  
25 Your Honor. This debtor has to be sold. It will run out of

1 cash. If it runs out of cash, it has to close. All the  
2 employees will have to find jobs elsewhere.

3 There's been no evidence by CIR that that is not the  
4 case. The fact that Mr. Celiberti and his team have been able  
5 to do a pretty good job with stabilizing the operations and  
6 having a good cash flow doesn't change the fact that without a  
7 sale, the status quo gets blown up. No question.

8 As I said to Mr. Brofman, basically, I have good news  
9 and I have bad news. We sought to have Montefiore, in the  
10 stalking-horse proposal, assume all of the collective  
11 bargaining agreements. It certainly would make my job easier,  
12 Your Honor, to have a paragraph in a sale order that says the  
13 agreement's hereby assumed and assigned. We asked. I think we  
14 asked on more than one occasion. Montefiore was not willing to  
15 take that particular contract.

16 Here's the good news. Mr. Celiberti, looking out for  
17 all of the employees, would you offer them employment? And I  
18 think it's offers of appointment under the labor law that they  
19 were willing to do. That's what they've told us they will do.  
20 So that all of our employees, interns, residents, and the other  
21 1,500 employees under the 1199 agreement that's being assumed,  
22 will have jobs upon a closing. The bargaining position was not  
23 one which OLM could dictate, and particularly, in this  
24 circumstance, Your Honor, and the record has been  
25 uncontroverted, there are no other buyers. I'm at a loss to

1 Mr. Brofman, probably ten times in his argument, referring to  
2 the insider status. There's no evidence here that the insider  
3 status had anything to do with the determination by Montefiore  
4 as to what contracts it wants to assume or not assume.

5 And fortunately, we do have a buyer. In terms of the  
6 case law, Your Honor, and we cited to the Family Snacks case,  
7 as well, first and foremost, find your buyer. Who will be your  
8 buyer? This is a contract, by the way, that expires by its own  
9 terms in October. Hopefully, we close the deal before that.

10 Montefiore has said, if it is approved as the buyer,  
11 it will forge ahead on numerous fronts with OLM to deal with  
12 the numerous other issues that have to be dealt with to close,  
13 not only dealing with the interns and residents and what it has  
14 in mind in terms of those offers, but all of the other issues.  
15 We talked about it earlier with the B of A and BONY leases. We  
16 have other professional contracts that need to be dealt with.  
17 We have the state court process that needs to be dealt with,  
18 which, as a side note, is his last point in his objection,  
19 deals with the 510 issue in applying to state court for the  
20 approval. We've been in communications with the state, as I've  
21 said before. The state counsel who I've spoken to, this is the  
22 process you take. Who is the buyer? The bankruptcy court as  
23 to appoint -- anoint the buyer for the sale order, and then we  
24 will work through the state. And it's likely that a state  
25 court proceeding is not going to be necessary, but that

1 determination is not one that holds up approval of the 363  
2 transaction.

3 1113, and I would agree, to the extent that Mr.  
4 Brofman says we didn't have what I would call a hard  
5 negotiation, but the attempt of OLM was to communicate directly  
6 with all of the major parties in interest, and that includes  
7 CIR and its constituency. Let them know what's going on. Let  
8 them know what the time frame is. Let them know what we're  
9 trying to do. Keep them informed. All short of having the  
10 buyer agree to assume the contract.

11 And we asked them specifically, what can we -- what  
12 else could we do, short of getting them to assume the contract,  
13 to help? I haven't gotten an answer back on that piece. And I  
14 know they want information. They want to know what the  
15 proposal is going to be.

16 Also telling, Your Honor, and I think Montefiore has  
17 filed a statement to this regard, there are rights and  
18 obligations each party is going to have under the state and  
19 federal labor law. Nobody is trying to affect those rights.  
20 The APA, the sale motion do not seek any relief with regard to  
21 the contract, and nobody is looking for dispensation in terms  
22 of what has to be done if Montefiore is the successful buyer  
23 and if there is a closing. There's a duty to discuss and  
24 negotiate and meet with CIR. I presume Montefiore will do what  
25 it needs to do under the requisite statutes. But that's not

1 before the Court today.

2 So we have a record that is uncontroverted that this  
3 hospital needs to be sold or it closes. Maybe not today, maybe  
4 not tomorrow, but without a sale order and without a DIP come  
5 July 15th, this operation is going to go downhill very, very  
6 quickly.

7 Uncontroverted. Heightened scrutiny is applied.  
8 Special committee did the negotiating. The record has been  
9 made on that. It's not been controverted.

10 So we have a scenario where we either approve the sale  
11 and move forward to a closing that's going to be for the  
12 benefit of all creditors, including Mr. Brofman's constituents,  
13 and obviously they can choose not to take employment, but for  
14 all creditors to be benefitted by approval of this transaction  
15 today. There's no winners, Your Honor, if this motion is  
16 denied. No winners.

17 THE COURT: Mr. Mintz?

18 MR. MINTZ: Your Honor, to address your questions and,  
19 I think, to respond to certain of Mr. Brofman's comments,  
20 because I think his characterization certainly went far beyond  
21 what was in the evidence before Your Honor, I think the easy  
22 answer with respect to your opening question with regard to 363  
23 and 1113, we can all read those provisions. There isn't  
24 anything in there, in 363, that makes it subject to 1113, and  
25 there's nothing in 1113 that implicates 363.



1 I think it's worth comparing the situation to 365.  
2 Mr. Brofman's argument, taken to the extreme, would permit  
3 every party to an executory contract, to come before the Court  
4 and say that since Montefiore is not taking their contract, the  
5 sale shouldn't go forward until the process under 365 is  
6 undertaken. It's a different standard than the 1113 standard,  
7 but that can't be the case. The buyer has the ability to take  
8 what assets it wants to take and the debtor has the ability to  
9 choose whether it wants to enter into that sale arrangement.

10 Mr. Brofman, I think in an effort to try to get around  
11 Your Honor's ruling, continually refers to the insider status  
12 and the implications of that. But nowhere in the evidence, and  
13 taking a quote from your Aztec Metal decision, is there any  
14 evidence that this 363 sale was intended to sidestep the union  
15 obligations. That's not what happened here. The testimony,  
16 the evidence is clear that OLM was facing a financial crisis,  
17 had to file for bankruptcy, and had to effect a 363 sale on an  
18 immediate basis, did not have the ability, and it does not have  
19 the ability right now to undertake a plan process.

20 Let's remember the tail of this process. Once this  
21 Court enters a sale order, there is still a substantial  
22 regulatory approval process that Montefiore has to undertake,  
23 and the state is not willing to begin that process and the  
24 other regulators are not willing to begin that process until  
25 this order is entered, and that process is estimated to take

1 several months, and to the extent that right now we're in June  
2 and a sale order is entered, the time that a closing is  
3 expected is in the September time frame.

4 This contract that's at issue expires in October. The  
5 issue of rejection could very well be mooted if the closing  
6 occurs after the expiration of this contract. The debtor  
7 doesn't have to confront the issue right now, and is not  
8 confronting the issue. This is a 363 motion, and that's what  
9 it's proceeding on.

10 Turning back to Mr. Brofman's comments on -- or  
11 mischaracterizations of the evidence, he described the debtors  
12 as having -- or OLM and Montefiore as having excluded  
13 interested parties for three years. That's not what happened  
14 here. There was an affiliation solicitation back in 2004, and  
15 then there was a court-supervised marketing process undertaken  
16 by the debtors, Cain Brothers, participated in by the committee  
17 over the last several months. The likely interested parties,  
18 the area hospitals all were contacted. Some understood  
19 diligence and they determined that they didn't want to bid.  
20 New York Presbyterian evaluated the proposal very carefully and  
21 they determined that Montefiore was paying -- effectively  
22 concluded that Montefiore was paying enough for these assets  
23 and they didn't want to pay any more.

24 Mr. Brofman also mischaracterized the nature of the  
25 service relationships that exist. He described Montefiore as

1 having been intimately involved in the operations. I think Mr.  
2 Celiberti's testimony was exactly to the contrary. Mr.  
3 Celiberti is the CEO of OLM. He's been the CEO since before  
4 the affiliation. He manages the day-to-day operations of this  
5 hospital, and while the board does play a board-type role, the  
6 testimony was clear that the operations were managed by Mr.  
7 Celiberti and the nature of the service agreements were very  
8 limited, narrow in scope, and were expressly designated or  
9 expressly identified by OLM because it was beneficial for OLM,  
10 from a cost standpoint, to undertake those.

11 Mr. Brofman also mischaracterized the asset purchase  
12 agreement. He referred to it requiring the employees, the  
13 interns and residents, to go work for Montefiore. This is an  
14 incident -- the asset purchase agreement isn't conditioned upon  
15 the indentured servitude of the OLM employees. What the asset  
16 purchase agreement provides for is that Montefiore is supposed  
17 to make offers to the employees, the interns and the residents.  
18 Obviously, the employees, the interns and residents have their  
19 unique personal decision to decide whether they want to take  
20 that offer.

21 I'm not sure where Mr. Brofman goes with that.  
22 Montefiore agreed to that provision at the insistence of OLM.  
23 As Mr. Celiberti testified, he requested that Montefiore agree  
24 to make offers to the interns and residents. Is the problem --  
25 is Mr. Brofman suggesting that the issue would go away if we

1 didn't make offers to the interns and residents? I assume  
2 that's not the result that he wants, but that provision doesn't  
3 require the employment. There isn't a transfer of employment,  
4 as Mr. Brofman described it.

5 Mr. Brofman also described a meeting with Montefiore  
6 counsel. I don't think that was ever in the evidentiary  
7 record. I don't think it was appropriate to discuss and  
8 personally, I would note that I participated in that meeting.  
9 Mr. Brofman agreed that that meeting was set for settlement  
10 purposes and would not be disclosed, and I take personal  
11 offense that he is referring to that meeting in the courtroom  
12 today.

13 Ultimately, I think that there's nothing in the  
14 evidence that suggests that this sale was intended to sidestep  
15 the union obligations. There's nothing that suggests that 1113  
16 is tied to 363 in the way that Mr. Brofman suggests. The  
17 debtor recognizes that to the extent, if and when it does  
18 decide to reject the contract, it will have to undertake the  
19 process that's described in 1113. That may or may not happen,  
20 depending on the timing of this closing.

21 THE COURT: Okay. I'll take brief reply, if there is  
22 any.

23 MR. BROFMAN: Your Honor, I think there's another  
24 party that wants to be heard.

25 THE COURT: Yes? Come on up, please. I'm sorry, I

1 don't know you.

2 MS. HEPNER: If I may, Your Honor, I'm Suzy Hepner  
3 from Levy Ratner on behalf of 1199, which is the major union at  
4 Our Lady of Mercy.

5 I just wanted to make a very brief comment for the  
6 record on this subject. 1199 shares the concerns expressed by  
7 Mr. Brofman about the consequences of allowing debtors to avoid  
8 obligations to recognize unions that are in place and assume  
9 their contracts, by allowing a 363 sale to not include the  
10 assumption of those contracts. And we wanted that -- we wanted  
11 Your Honor to be aware of 1199's concern about your decision in  
12 that area.

13 THE COURT: Okay. Thank you.

14 MR. BROFMAN: Your Honor, first let me just address  
15 one thing Mr. Mintz said about that meeting. Your Honor, Mr.  
16 Oswald raised it in his papers. Otherwise, I wouldn't have  
17 even discussed it with the Court. Let's start with that.

18 Second, Mr. Mintz also indicated -- Mr. Oswald did,  
19 that there's no evidence -- no evidence that dealt with the  
20 intent of the parties or the intent of what Montefiore was in  
21 not accepting it. Your Honor, there's such a thing called  
22 circumstantial evidence, and I'm sure Your Honor can understand  
23 that in the circumstances here, where two union agreements are  
24 assumed, one is not, but yet, offers of employment must be made  
25 to every, single employee of that union on terms to be dictated

1 by the purchaser. There is some concept here of intent.

2 When Mr. Celiberti testifies as to his state of mind  
3 and what he believed was going on, and yet, in paper we see  
4 something different, there has to be some intent. When we have  
5 parties who have been acting in concert for a year and for  
6 three years not doing -- not courting anyone else, and Your  
7 Honor, I find it kind of interesting that they should this was  
8 a wide-open thing. This is sort of like saying, like, you're  
9 living with your fiancée, but yet, that person is entitled to go  
10 out and court someone else at the same time. It doesn't quite  
11 make sense.

12 But that's what was going on here. They were living  
13 together. They were really operating here under one umbrella,  
14 which was Montefiore Health System. They received the stock.  
15 They received the interest -- Montefiore Health System did, and  
16 both Montefiore and OLM were operating under the same umbrella,  
17 and yet, now they come to the Court and they say, well, we  
18 don't want you to take any -- we don't want you to look at the  
19 circumstances here. Just avoid the circumstances and see where  
20 it gets you.

21 Your Honor, I'm concerned that if this Court enters an  
22 order, not only will we have this problem that I addressed to  
23 the Court of what this means in the future, but I also believe  
24 that in the future in this case, Montefiore will raise, before  
25 another panel, the bankruptcy court approved it. We didn't

1 have to take it, we don't have to talk to you. And frankly,  
2 Your Honor, unless we get something at the very least here from  
3 this Court, if Your Honor is inclined not to agree with our  
4 position, then at the very least what we need is an order of  
5 this Court in the sale order that excepts out those issues and  
6 specifically determines that the Court is not saying that there  
7 is or is not an obligation on the part of Montefiore for  
8 anything else that may come under labor law.

9 Because what our concern is, is that that will be used  
10 as a methodology, both that and his decision, which allows this  
11 evasion of their obligations under 1113, these married --  
12 almost married couple that are now getting married, to evade  
13 1113 obligations, we think that that would be a critical  
14 problem. Thank you, Your Honor.

15 THE COURT: All right. We'll take a recess. I can't  
16 guarantee you exactly how quickly I will be back, but I want  
17 you all back by 5:30.

18 MR. OSWALD: Your Honor, may -- I'm sorry.

19 THE COURT: Yes?

20 MR. OSWALD: Did you want to take the 9019 before you  
21 broke, which is uncontested, or do you want to wait for that?

22 THE COURT: Let's wait.

23 MR. OSWALD: Okay.

24 THE COURT: We're in recess.

25 (Recess taken at 5:11 p.m.)

1 (Proceedings resume at 6:09 p.m.)

2 THE COURT: I apologize for keeping you all waiting.

3 The debtors' motion for approval of the sale of Our  
4 Lady of Mercy to Montefiore under the modified terms presented  
5 to me today is approved with a good-faith finding for  
6 Montefiore, and the union's objection is overruled. The  
7 following are my findings of fact and conclusions of law in  
8 connection with this determination:

9 Turning first to the facts. I reviewed with care the  
10 affidavits that were submitted as part of the motion and  
11 listened with particular care to the cross-examination of Mr.  
12 Celiberti. I found his testimony fully credible, and I accept  
13 it in full.

14 It cannot seriously be questioned that OLM's financial  
15 situation is serious, and that there is a need to sell OLM on a  
16 going-concern basis to maximize value for OLM's creditors, to  
17 keep over 2,000 people working, and to serve a community that  
18 would be ill served by the loss of the health services that OLM  
19 provides.

20 Of course it is true that, as a consequence of the  
21 affiliation agreement, Montefiore became an affiliate of OLM  
22 and obtained the ability to control it; therefore, it was  
23 entirely appropriate and perhaps essential for OLM to establish  
24 the special committee of non-Montefiore directors to handle the  
25 sale process. That went a long way toward giving me and others



1 comfort that the sale process would be handled diligently and  
2 is quite relevant in my view to the good faith of both OLM and  
3 Montefiore. But the presence of the special committee did not  
4 make Montefiore less of an insider; and I, therefore, do not  
5 review the transaction under a business judgment test, but  
6 rather applied the entire fairness standard.

7 Doing so, I find that the proposed sale, and  
8 particularly the price for the sale, is fair and is in the best  
9 interest of the estate. We leaned over backwards to ensure  
10 that there was a robust bidding process. The creditors'  
11 committee took an active role to maximize value, and the  
12 committee was successful in that regard. The fact that there  
13 were no other bids, even at the lower price originally offered  
14 by Montefiore, is strongly indicative of the fact that the  
15 debtors and the creditors' committee each did their jobs. And  
16 the reasons given by New York Presbyterian, that they did not  
17 want to pay more, which I find somewhat understandable given  
18 the major capital expenditures that would here be necessary,  
19 reinforce my conclusions in this regard.

20 I also am fully satisfied as to the good faith of  
21 Montefiore in this process and find it to be fully entitled to  
22 the 363(m) finding that Montefiore would understandably desire.

23 Turning to the objection raised by the Union of  
24 Interns and Residents, I must overrule that objection.

25 First, as a legal matter, I find that, after both

1 textual analysis and case law analysis, we reach the same  
2 result, which is that the debtors' failure to have engaged in  
3 the negotiation they'd have to engage in to succeed on a  
4 Section 1113 motion does not prevent them from proceeding with  
5 a Section 363 sale, under which the residents and interns'  
6 collective bargaining agreement would not be assigned.

7           As I noted in my questions to counsel in oral  
8 argument, Section 363 is devoid of any language making the  
9 ability to sell estate assets subject to the requirements of  
10 Section 1113. Likewise, Section 1113 is devoid of any language  
11 making compliance with it applicable to any determinations  
12 other than those relating to the assumption or rejection of  
13 collective bargaining agreements. Counsel for the union  
14 candidly acknowledged, as he necessarily had to, that there is  
15 nothing in either Section 363 or Section 1113 that makes the  
16 requirements of Section 1113 a condition to a Section 363 sale.

17           So then we turn to the case law. I was cited to no  
18 case where any court has ever held that Section 1113 compliance  
19 is a prerequisite to a Section 363 sale, and we have at least  
20 three cases to the opposite effect. As noted in oral argument,  
21 in Family Snacks Judge Federman in the Bankruptcy Court in  
22 Kansas City approved the Section 363 sale, even though he  
23 believed that he'd have to deny Section 1113 rejection  
24 approval, and this aspect of his ruling was accepted by the  
25 Eighth Circuit BAP.

1 I will assume it to be true, as Mr. Brofman argued,  
2 that the union there did not argue that 1113 compliance was a  
3 sine qua non to a sale, but the other union's failure to argue  
4 a position so lacking in textual or case law support merely  
5 weakens that particular case's full precedential value. It  
6 does not erase it, and even more clearly, it does not establish  
7 the inverse proposition.

8 But directly on point, as I noted, are the decisions  
9 in Lady H Coal, 193 B.R. 233, 243 (Bankr. S.D.W.V. 1996), and  
10 by me in Aztec Metal Maintenance, Case No. 06-12050,  
11 Bankruptcy, S.D.N.Y., April 26, 2007, a dictated decision  
12 dealing with the exact same issue: A sale by a company in  
13 financial distress of substantially all of its assets under  
14 circumstances where it had collective bargaining employments  
15 with its employees' unions, which its buyer was unwilling to  
16 assume.

17 As I noted, Judge Pearson in Lady H Coal approved the  
18 Section 363 sale, even though he denied the Section 1113  
19 motion. He noted that employee creditors were protected by the  
20 right to file claims for breach of the agreement there, which  
21 was the National Bituminous Coal Wage Agreement of 1993, with  
22 such damages to be satisfied by payments from the proceeds of  
23 sale. See 193 B.R. at 243. The response to that was that  
24 Judge Pearson got it wrong. I disagree.

25 And even before I had Lady H Coal cited to me, I had

1 reached the same conclusion in Aztec Metal Maintenance. As  
2 against the possibility that this ruling will be read in  
3 isolation without the remainder of the transcript where I read  
4 it before, I'll read from my ruling in that case again.

5 "Finally, I turn to the theoretical concerns under  
6 Section 1113. 'Theoretical' may be even too much of a  
7 way of stating it. The debtors argue that 1113 isn't  
8 implicated until and unless a debtor tries to reject a  
9 collective bargaining agreement, and of course they're  
10 right in that regard as at least one of the unions  
11 recognizes. No authority was offered to the contrary  
12 in that respect. I agree with the debtor's point,  
13 relying on the Eighth Circuit BAP's decision in Family  
14 Snacks that it's okay for a debtor to sell  
15 substantially all of its assets without also assuming  
16 and assigning its collective bargaining agreements."

17 I went on to say that such was true at least under the  
18 facts there, where there was no indication that the 363 sale  
19 had the purpose of evading responsibility to one's union, but  
20 that qualification would not be applicable here even if it  
21 provided a way to get beyond the textual analysis.

22 Here, OLM was and still is in serious financial  
23 distress, and I find that it's not being sold to engage in  
24 union-busting. In fact, Mr. Celiberti did what he could to do  
25 right by his union member employees.

1 I also have to reject the argument that because he  
2 succeeded in getting offers of employment for the interns and  
3 residents, but not necessarily under the same employment terms,  
4 OLM should be penalized for that. It sure sounds like no good  
5 deed goes unpunished. And it's irrelevant to what the Code  
6 says and what the case law says. If we ever had a case where a  
7 company was in no financial distress and got together with an  
8 affiliate to get out of its obligations to its unions by using  
9 the bankruptcy process, that would indeed be a matter of  
10 concern to me, but this is not such a case, and Section 1113  
11 gives unions a lot of protection in that regard. Especially on  
12 the facts here, I see no basis for me to revisit the statutory  
13 and case law analysis I've just gone through to address any  
14 concerns of that nature.

15 I will, however, require that the order make clear  
16 that I am deciding only Section 363 issues and not Section 1113  
17 issue now, and that all parties have reservations of rights  
18 with respect to matters not before me today, both with respect  
19 to Section 1113 or other unrelated issues down the road in this  
20 case, and with respect to Montefiore's future compliance with  
21 the law.

22 I don't need to decide whether Montefiore is the alter  
23 ego of OLM. The issue isn't ripe, it's not before me today.  
24 That issue is relevant, if at all, at such time in the future  
25 that the union wishes to impose obligations on Montefiore. If

1 either side requests, I'll confirm in the order and, in any  
2 event, I'm saying now that I'm not ruling on that issue, as I  
3 don't have to, and any determination I make on these wholly  
4 different issues is of course without prejudice to the rights  
5 of either side with respect to any such controversy in the  
6 future.

7 As Montefiore properly recognized in its brief, after  
8 the sale, quote:

9 "It will be subject to applicable post-closing labor  
10 law obligations, whatever those may be, including if  
11 and to the extent that Montefiore may be considered a  
12 successor employer under applicable labor law."

13 The issue before me is the construction of Section  
14 363, and the extent, if any, to which I should find there to be  
15 requirements for a Section 363 determination that don't appear  
16 in Section 363 or in 1113 of the code. I've decided that issue  
17 and find that the requirements of Section 363 have been  
18 complied with in all respects.

19 All right. Mr. Oswald, do we have other matters  
20 before us today?

21 MR. OSWALD: Just one, Your Honor. It's the 9019  
22 motion regarding the settlement of one of the debtors in the  
23 indenture trustee with respect to the garage.

24 In short strokes, Your Honor, the settlement resolves  
25 all of the issues, all the potential issues, for litigation

1 regarding title to the garage, the credited rights to the  
2 indenture trustee, evaluation concerning the garage, but the  
3 point is what we've agreed to do is to fix a sum to be paid to  
4 the indenture trustee at closing, \$9,795,000 which is a  
5 compromise from the net owing and for application of the funds  
6 already being held.

7 THE COURT: I think one of your colleagues wants to  
8 whisper to you.

9 (Counsel confer.)

10 MR. OSWALD: Seven million. What did I say, nine  
11 million?

12 UNIDENTIFIED: Yeah.

13 MR. OSWALD: I'm sorry. It's a long day for all of  
14 us. At that reduced sum, as I said, in consideration for that  
15 sum, the debtors will be able to pass title to Montefiore at a  
16 closing.

17 The committee has reviewed the motion and has no  
18 objection to the settlement, nor have we received any other  
19 objections from the parties in interest, and we ask the Court  
20 to approve the settlement.

21 THE COURT: Okay. That'll be approved.

22 Now, am I right, Mr. Oswald, that you, in consultation  
23 with the committee, counsel for Montefiore and maybe some  
24 others, is going to have to massage the order to implement the  
25 rulings for today?

1 MR. OSWALD: Yes, Your Honor.

2 THE COURT: Okay. You are to do that -- you are to  
3 settle the order on no less than two business days' notice, and  
4 the time to appeal or move for leave to appeal from that order  
5 is going to be from the date of entry of the order, and not  
6 from the oral rulings that I'm making today.

7 There having been no request for a shortening of the  
8 automatic ten-day stay of effectiveness of this order, that  
9 ten-day stay will remain.

10 MR. OSWALD: That's fine, Your Honor.

11 THE COURT: All right. Come on up, please. I need  
12 you to come to a microphone, Ms. Cacuci. I keep saying  
13 "Catuchi." I apologize. It's Cacuci, isn't it?

14 MS. CACUCI: It's okay. Yes, Your Honor. Gabriela  
15 Cacuci for the City of New York, the New York City Fire  
16 Department.

17 We spoke about just picking a date today, that is  
18 acceptable to the Court for a hearing on the FDNY's objection  
19 towards the end of July, and if possible, I would like to know  
20 what the date is today because the client might be not  
21 available.

22 THE COURT: Well, you can certainly have a date in  
23 advance, but I can't give it to you at twenty-five after six in  
24 the evening, when my courtroom deputy who controls my life is  
25 no longer here.



1 MS. CACUCI: So should we call --

2 THE COURT: You can get it tomorrow morning. I would  
3 also hope that you folks could consensually resolve this,  
4 especially with the benefit of a decision I issued in the  
5 Adelphia cases. I think it was issued in the fall of last  
6 year, but was published in the early part of this year. You'll  
7 find it in the B.R.

8 The first question I will ask you at the outset of the  
9 argument is whether the City's requirements for approval on  
10 something that affects the public health and welfare can be  
11 blown away, and if the quality of performance to a contract  
12 counter party is of reasonable concern to the counter party, as  
13 it might be to the fire department, if it wants people to be  
14 answering ambulance calls properly, maybe you guys can work it  
15 out.

16 MS. CACUCI: Your Honor, we'll review the decision and  
17 they'll have a meeting. We don't even know what they want to  
18 do at this point, but we hear you.

19 MR. MINTZ: Your Honor, we've taken steps to arrange  
20 for a meeting, so that's certainly our intention, to --

21 THE COURT: Good.

22 MS. CACUCI: I would just like to --

23 THE COURT: Obviously, I'm not prejudging the issue on  
24 the merits.

25 MS. CACUCI: Right. And I would just like to reserve

1 my rights, which I know they're reserved, in case we cannot  
2 resolve the issues. I certainly feel that even though,  
3 obviously, there is law, that this is very factual in this  
4 particular case, with the FDNY, because of the whole regulatory  
5 environment and how the system operates, so we would be  
6 prepared to present evidence.

7 THE COURT: All right. Well --

8 MS. CACUCI: If necessary.

9 THE COURT: You don't need to reserve rights. You  
10 always have that on anything I'm not deciding. Put your  
11 noodles together, folks, and see if you can consensually  
12 resolve it. If you can't, then you can do whatever you need  
13 from me to do to hold an evidentiary hearing, but I've got to  
14 tell you, there are hard issues and there are issues that I  
15 would have thought that parties could have resolved  
16 consensually, and I think this strikes me as being in the  
17 latter category.

18 COUNSEL: I think it's just been a matter of time,  
19 Your Honor.

20 MR. OSWALD: Yeah, we would agree, Your Honor. It's  
21 really been a matter of priorities and attention.

22 THE COURT: Sure. I understand.

23 MS. CACUCI: Thank you.

24 THE COURT: Okay. Anything else? Anybody?

25 COUNSEL: Your Honor, again, we thank the Court for

1 its patience in accommodating the schedule and your staff in  
2 chambers.

3 COUNSEL: Thank you, Your Honor. Thanks.

4 (Proceedings concluded at 6:28 p.m.)

5 \*\*\*\*\*

6 CERTIFICATION

7 We certify that the foregoing is a correct transcript  
8 from the electronic sound recording of the proceedings in the  
9 above-entitled matter to the best of our knowledge and ability.

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June 22, 2007

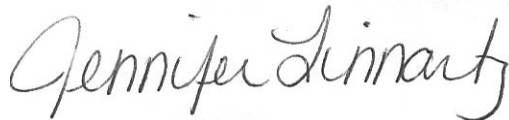
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## **EXHIBIT B**

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK

-----X  
In re: : 06-12050  
: :  
AZTEC METAL MAINTENANCE CORP., : One Bowling Green  
: New York, New York  
: :  
Debtor. : April 26, 2007  
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TRANSCRIPT OF MOTION TO APPROVE DIP FINANCING AND  
USE OF CASH COLLATERAL MAY BE CONTESTED  
BEFORE THE HONORABLE ROBERT E. GERBER  
CHIEF UNITED STATES BANKRUPTCY JUDGE

APPEARANCES:

For the Plaintiff: ROBERT D. RAICHT, ESQ.  
JULIE DYAS, ESQ.  
Halperin, Battaglia Raicht, LLP  
555 Madison Avenue  
New York, NY 10022  
  
For Tim Chase: LESLIE BERKOFF, ESQ.  
Moritt Hock Hamroff & Horowitz LLP  
400 Garden City Plaza, Suite 202  
Garden City, New York 11530  
  
For Corsair: JONATHAN L. FLAXER, ESQ.  
Golenbock, Eiseman, Assor & Peskoe  
437 Madison Avenue  
New York, NY 10022  
  
For the Unions: TODD DUFFY, ESQ.  
Duffy & Atkins, LLP  
7 Penn Plaza, Suite 420  
New York, NY 10001  
  
For the Law Firm of  
Holm & O'Hara: CAROL DELL, ESQ.  
MARK LICHTENSTEIN, ESQ.  
Crowell & Moring, LLP  
153 East 53rd Street  
New York, NY 10022

(Appearances continue on next page.)

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For the Purchaser: PATRICK ORR, ESQ.  
Klestadt & Winters, LLP  
292 Madison Avenue, 17th Floor  
New York, NY 10017

For the Marble Industry Trust Fund: ERIN DOHERTY, ESQ.  
Colleran, O'Hara, and Mills, LLP  
1225 Franklin Avenue, Suite 450  
Garden City, NY 11530

For the DIP Lender: JAMES RICCHIUTI, ESQ.  
Entrepreneur Growth Capital  
545 Madison Avenue  
New York, NY 10022

Court Transcriber: MARY GRECO  
TypeWrite Word Processing Service  
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7 MR. DUFFY: Well, actually we filed an objection  
8 based on the welfare and 401K retirement funds, but we do  
9 represent all three 8828A entities or unions.

12 MS. DELL: Yes, Your Honor. Carol Dell and I  
13 represent the Law Firm of Holm and O'Hara. We represent the  
14 bricklayers and allied Craftworkers, Local 1, the pointers,  
15 cleaners and caulkers fringe benefit funds and the stone setter  
16 fringe benefit funds. Here today also is my co-counsel, Mark  
17 Lichtenstein, from Crowell and Moring as well.

20 MR. LICHTENSTEIN: That's correct, Your Honor.

22 MR. ORR: Good morning, Your Honor, Patrick Orr from  
23 Klestadt and Winters on behalf of Signature Marble and Metal  
24 Maintenance, LLC. We're the purchaser today.

25 THE COURT: Okay. Yes, I'm sorry.



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3 MR. RAICHT: Yes. Yes, Your Honor.

7 MR. RAICHT: Yes, Your Honor. I believe Mr. Schmidt  
8 is here. The cure claim that was asserted by I think it's 40  
9 Wall Street involves a mechanics lien that dates back to  
0 somewhere in 2003. Since the filing of the cure claim we have  
1 been investigating into it. It's very odd for a mechanics lien  
2 to be out there and no one really done anything, had really  
3 acted upon it any way for a long time. So it took some effort  
4 for us to go back and figure out what the story is with that.  
5 The asserted amount is really something in the nature by  
6 agreement I think we've reached with the party that asserted  
7 the lien. It's essentially a \$30,000.00 issue.

20 MR. RAICHT: I believe it involves rent for certain  
21 equipment that may have been used on a job. There was a  
22 dispute as to whether certain equipment had been returned or  
23 not. Essentially it's a \$30,000.00. We have committed that we  
24 will have it removed prior to the closing. In terms of the  
25 contract with 40 Wall Street we would ask today that if the

5 MR. RAICHT: Okay. Unless Your Honor has a different  
6 way of proceeding, and it sounds like you may, I would  
7 otherwise make a presentation on the motion, address the  
8 various objections filed. I'll also note that we have  
9 representatives of the debtor. Mr. Chase is represented by  
10 counsel. I believe there are also representatives of the  
11 proposed purchaser that we would obviously be available to  
12 respond to any questions that the Court or other parties in  
13 interest may have. But I'm sensing Your Honor has some  
14 preliminary thoughts on the matter.

19           Subject to your rights to be heard, I don't see a  
20 material Lionel issue here. Unless you're going to bring facts  
21 to my attention that are inconsistent with those that I  
22 gathered up while paying attention to a case that was before  
23 me, it doesn't seem to me that the debtor is going to have much  
24 staying power going into the future if this sale doesn't  
25 proceed as it's now contemplated to proceed. Therefore, I need

8 I need the unions to give me help on how we're going  
9 to keep workers working and how we're going to make payments on  
10 account of worker claims if this case has to tank for lack of  
11 working capital, or if I have to grant relief from the stay to  
12 the pre-petition secured debt on what is at the very least a  
13 very colorable entitlement to relief from the stay to pull the  
14 plug on its rights as a consequence of the failure to make  
15 adequate protection payments that are at least seemingly  
16 required in baby talk in an earlier order of the Court. Now,  
17 I'm cognizant of course of the need of the two senior secured  
18 lenders to resolve inter-creditor issues but while I'm fully  
19 sensitive, perhaps more than many, to the needs and concerns of  
20 the union member community, I need to know what any of you  
21 would do if you were in my place in terms of maximizing the  
22 value of this estate and keeping people working which are quite  
23 frankly important concerns on my part.

24 Now, so far as I can tell, this sale is not an effort  
25 to bust the union. If it were, that would be a matter of

24           Subject to people's rights to be heard, I don't see a  
25 North LaSalle issue here. I don't believe based on Mr.

1 Raicht's supplemental submission that Mr. Chase is getting  
2 anything personally out of this estate, nor that he is an  
3 investor and the acquirer, but I am nevertheless of an  
4 inclination subject to people's rights to be heard in telling  
5 me why I shouldn't, to review the entirety of this transaction  
6 on an absolute fairness basis and on a best interest of the  
7 estate basis rather than a business judgment basis so as to  
8 avoid any perception of impropriety. The transaction may very  
9 well pass muster on a best interest of the estate basis but I'm  
10 wary of giving it unscrutinized deference in light of the  
11 apparent taking over of certain contracts by Mr. Chase if the  
12 deal were to go through.

13 My next question and concern for all to address, even  
14 though I'm not sure if it's legally relevant, and it may be not  
15 relevant, is what the game plan is for workers of this company  
16 to move forward. I don't know whether the buyer of the assets  
17 is going to take on most or all of the workers. Seemingly at  
18 least, the buyer would not take on the collective bargaining  
19 agreements, if any, with the workers or their unions. But I  
20 don't have an 1113 motion before me and I am not sure,  
21 especially after my reading of the 8th Circuit BAP's case and  
22 Family Snacks whether I probably should be considering 1113  
23 issues here. I don't know enough about this industry. Is  
24 there a multi-employer plan under which the workers will simply  
25 be getting their benefits from the new company or are they

15 With that, I'll hear first from you, Mr. Raicht.

16 MR. RAICHT: Thank you, Your Honor. For purposes of  
17 the record if I just could give some background regarding the  
18 motion? Obviously, Your Honor entered various orders  
19 scheduling the procedures, the dates, and the deadlines for  
20 today's hearing. In accordance with those orders the debtors  
21 served notice of the sale papers on the constituent parties in  
22 the case; the DIP lenders, the pre-petition lender, parties  
23 asserting any other liens on the debtor's assets including  
24 taxing authorities. We also gave notice to all parties that  
25 had previously expressed any interest whatsoever in the

15           The debtor has essentially -- provides several  
16 different types of services. One type of service is pursuant  
17 to maintenance contracts whereby the debtor provides cleaning  
18 and maintenance of office lobbies and buildings throughout the  
19 metropolitan area. These are contracts that are reoccurring  
20 business for the debtor. They do have 30 day cancellation  
21 provisions which is, as I understand it, standard in the  
22 industry. There are approximately 2 to 300 of such contracts  
23 that are on the table today to be assumed and assigned pursuant  
24 to the sale agreement.

25 In addition to those maintenance contracts with their





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MR. RAICHT: I would actually say that Mr. Chase, and I will defer to his counsel and others on this, that his interest in that profit would probably be zero. Let me explain why. As I understand the new co, he will hold an interest, a 50% interest in this new co. It will be capitalized to a certain amount of money by one of the principals of Signature. Mr. Chase's ability to realize anything under the new co I

12 THE COURT: You're still talking about the facade  
13 restoration jobs, those four jobs?

14 MR. RAICHT: I am. I'm talking about the four that  
15 are referred to in our reply that are going to be assumed and  
16 assigned to Signature but may be designated to the new company  
17 to complete those contracts. In our negotiations of this  
18 agreement I will tell you that it was somewhat in the nature of  
19 an afterthought to do this, but there became a recognition and  
20 a realization, if you will, that if we simply stop the music  
21 today on those contracts, the effect that it would have upon  
22 the estate, and it became readily apparent that the first thing  
23 that would happen is that the estate would be subject to  
24 potentially significant administrative liability if the music  
25 simply stopped. But probably more important or significant to

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6 MR. RAICHT: If I could just remember where I was.  
7 The union's assertions when looking at these transactions  
8 suggests, as Your Honor has indicated, suggests that they  
9 represent an insider transaction that somehow that because of  
10 these transactions there was a less than aggressive effort to  
11 market these assets and that somehow these factors somehow  
12 compromised the ability to market the assets and obtain the  
13 highest offer. I want to be very clear, and I think the Court  
14 has already recognized it, that I think that they somewhat  
15 misapprehend the agreement that under the terms of the sale  
16 agreement all of the assets are to be transferred to Signature.  
17 End of story. Mr. Chase is not going to have any equity  
18 interest or officership or other title in Signature. Signature  
19 and there are probably others here who can speak better to it,  
20 but Signature is an established entity. It has its own  
21 principals, and there's no intention from what I understand now  
22 or in the future that he would hold any such interest in that  
23 entity. The only relationship, if you will, that he will  
24 have --

25 THE COURT: Pause, please.

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17 I think the issue, when you look at the objections at  
18 the end of the day, I can tell already from Your Honor's  
19 initial comments and I assume this is where you're going with  
20 it, the issue comes down to, in my view, is whether these  
21 potential transactions and agreements are a rational,  
22 reasonable type of agreements that a purchaser would want in  
23 this kind of transaction, or are these transactions designed in  
24 some way to decrease the purchase price and basically transfer  
25 to Mr. Chase something that the estate would otherwise be

12                   The proposed new venture in the facade restoration  
13 business does not involve the purchaser but one of its  
14 principals. It involves no asset of the debtor's, debtor  
15 entities, and the company or the equity interest he would  
16 supposedly hold in this business would have no value, as I  
17 indicated, until Mr. Chase were able to go forward and obtain  
18 the next contract.

19 I would turn now to some of the concerns Your Honor  
20 raised. I would obviously concur that I don't believe that  
21 there is a Lionel issue here on any number of levels. I don't  
22 even know if this is substantially all the assets, clearly.  
23 There's \$3.5 million of accounts receivable that is remaining  
24 in the estate. On the other hand, I recognize --

25 THE COURT: Assume that the way any bankruptcy Judge



11 As Your Honor is aware and is a matter of the record  
12 before this Court, we were unable to make payments of the  
13 February, March, and April adequate protection payments due the  
14 pre-petition secured creditor. We at that time were strongly  
15 looking to find a stalking horse bidder but were in a position  
16 where for awhile there we were fending off efforts by the  
17 secured creditor to foreclose while trying to come to terms of  
18 an agreement that would put a process in place to maximize  
19 asset values. I think that's what we have achieved here. I  
20 think all of us wish that there had been competitive bidding,  
21 and I think no one would benefit more from competitive bidding  
22 to go forward on some of the unions' assertions. Mr. Chase, as  
23 we addressed in our reply, this is a case where he has  
24 guarantees out to the secured lenders. There is tax  
25 obligations in which he has exposure, a trust fund liability.

18 THE COURT: Pause, please, Mr. Raicht.

20 THE COURT: Is the debtor in an over-advanced mode on  
21 its DIP?

25 THE COURT: So minimal or zero availability?

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9 I think that pretty much concludes my remarks except  
10 for probably just end by saying that I know that there are some  
11 unhappy union workers here, or the unions representing these  
12 workers. I don't think anyone started this process with the  
13 idea that this is where we wanted to go. At a lot of times  
14 both prior to the petition date and since the company has taken  
15 action sometimes to its detriment. I think the idea that there  
16 is unpaid withholding here that is personal was an attempt by  
17 the debtor to try and make it work even if it did result in  
18 some personal -- some significant personal exposure to its  
19 principal.

20 I think that unfortunately not every case results in  
21 payments to creditors, but I'd like to think that what we have  
22 here is a transaction that does provide the unions with  
23 something it hasn't had for awhile which is a company that is  
24 backed, is healthy financially and that the union workers into  
25 the future have a trading partner that it will continue to

13 MR. RAICHT: Probably something the purchaser would  
14 be in a better position to speak about, but my understanding  
15 would be that the workers will be rehired.

17 MR. RAICHT: I'm careful when you use the word  
18 rehired because what happens as I understand it you get a job,  
19 it's a job and --

21 MR. RAICHT: I assume that they call from the union  
22 the people they need. The contemplation would be that the next  
23 day these same union workers should be working with Signature.  
24 Probably also something I imagine the purchaser's would want to  
25 refer to, but there is no attempt here to get out from the



6 MR. RAICHT: I'm told yes.

9 MR. RAICHT: I'm concluded for the moment, Your  
10 Honor.

MS. BERKOFF: Your Honor, I want to be brief but I thought it was important as Mr. Chase's personal counsel to just let the record reflect that Mr. Raicht certainly accurately reflected the terms of the transaction as relates to Tim Chase personally, the benefits that he may or may not derive. I think it would be fair to say that nobody besides Mr. Chase would have been more pleased to see more money come into this estate given the magnitude of the obligations that he's personally responsible for. There was no incentive for him to do anything other than hope for a higher and better offer, and he is probably the most disappointed of all, not belittling or diminishing any of these other creditors' concerns.

25           The disclosures that were made were made pursuant to

23 MS. BERKOFF: Thank you.

25 MR. ORR: Good morning, Your Honor. Patrick Orr on

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12 I mean let's note at the outset what's happening here  
13 with respect to the proposed sale. You've already had an  
14 admission that the principal of the debtor will be continuing  
15 albeit continuing on the maintenance contract aspect receiving  
16 a personal benefit if that continues to do well, these 30 day  
17 recurring contracts. In addition, although it'll be somewhat  
18 removed from the Signature corporate body, the other core  
19 business of the debtor, the marble restoration, will be  
20 exploited by a principal of Signature and Mr. Chase together.

21               In addition, there will be four employees, existing  
22 employees hired by the purchaser. We've now learned that on  
23 day one after the closing all of the existing workers on all of  
24 these four jobs will be hired and continue in the same space.  
25 So there is quite a bit of Your Honor's --

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21 THE COURT: Pause, please, Mr. Lichtenstein, because  
22 I dealt with analogous issues, or somewhat analogous issues in  
23 the environmental area in Magnesium Corporation of America. Is  
24 there anything in the orders that are going to be handed up to  
25 me that give Signature a get out of jail free card on its



1 THE COURT: Because your contentions are -- the point  
2 that I shouldn't be giving Signature a get out of jail free  
3 card on its future obligations to comply with federal labor  
4 law, or for that matter any other law, seems subject to your  
5 opponents' right to be heard pretty self-evident to me. But  
6 what you're talking about is something different. You're  
7 saying that assets can't be sold free and clear,  
8 notwithstanding the general language in case law under 363,  
9 unless the buyer buys or undertakes liabilities that aren't  
10 being sold, and that seems to run pretty contrary to Family  
11 Snacks and the Eighth Circuit BAP's analysis in that case.

12 MR. LICHTENSTEIN: Your Honor, Your Honor, that's not  
13 what -- I'm sorry, that's not what I'm trying to say. What my  
14 argument is trying to make is that initially what I've said is  
15 that I wouldn't necessarily buy into the fact that the facts  
16 presented here would not warrant -- obviously, 363 permits a  
17 sale free and clear from pre-petition obligations. That's  
18 the -- I'm saying the situation here seems for the unions to  
19 present, subject to further discovery, et cetera, a relatively  
20 wholesome instance of a continuation of an entity, almost a de  
21 factor merger such that it would take it out of the general  
22 rule in New York regarding successor liability which fit into  
23 some of the exceptions to the rule that you shouldn't impose a  
24 successor liability in the context of an asset sale. That was  
25 all I was trying to say, Your Honor. I wasn't taking issue



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21 MR. RAICHT: No, Your Honor, there were no objections  
22 by any taxing authorities.

24 MR. LICHTENSTEIN: Your Honor, Mr. Duffy would like  
25 to say a word.





1 That --

2 THE COURT: Well, this isn't a parliamentary debate.  
3 We're not in the English parliament where people put questions  
4 to their opponents. I'm going to regard that as issue that you  
5 would like Mr. Raicht to address in his reply.

6 MS. DELL: Yes, please.

7 THE COURT: I'll give you a chance to surreply if you  
8 don't like his answer. Okay?

9 MS. DELL: Yes, Your Honor.

10 THE COURT: Thank you. Okay. Anything else? All  
11 right. Mr. Raicht, take a moment and then I'll hear a reply if  
12 you wish.

13 MR. ORR: Your Honor, if I may --

14 THE COURT: Mr. Orr? Sure. Come on up, please, Mr.  
15 Orr.

16 MR. ORR: Your Honor, Patrick Orr on behalf of the  
17 purchaser. Just to correct the record with a few points raised  
18 by the union, as an initial matter my client has no inclination  
19 or desire to violate any federal labor laws, obviously. I  
20 think that goes without saying. To take a step back, and to  
21 the extent I gave the Court this impression during my  
22 presentation, there's no commitment on the part of Signature to  
23 hire all of the debtor's employees on day one as was stated by  
24 Mr. Lichtenstein. There's going to be a transitional period  
25 here. We need to get into some of these jobs before our guy

1 can -- my client can make a determination as to whether or not  
2 all staff, all employees formerly on these jobs, or some of  
3 them need to come on board. The agreement specifically says  
4 that we have no obligation to hire all the debtor's employees  
5 or any of the debtor's employees. But in terms of business  
6 practice, number one, how would the jobs get done without  
7 retaining most of the employees, and secondly, what kind of  
8 industry stance would that be and where would we -- quite  
9 frankly, where would we get employees if we didn't rehire the  
10 employees that were previously associated with the debtor?  
11 However, that's not going to occur on day one. It's going to  
12 take a period of time and it's going to happen as quickly as  
13 possible.

14           Number two, to the extent that any of these employees  
15 are not currently subject to collective bargaining agreements  
16 with any of the unions, my client has every intention of  
17 drawing up and entering into an independently negotiated  
18 collectively bargained agreement with the employees that are  
19 working for him. There's no intention here to skirt that  
20 obligation or skirt any obligations under federal law.

21           Then just finally, there was one other statement that  
22 Mr. Chase is entering into an agreement with the purchaser.  
23 There is no deal with the purchaser. I think Mr. Chase's  
24 counsel can speak to that. But I just want to make clear that  
25 my client is not entering into an employment agreement with Mr.

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1 Entrepreneur and to Corsair and then we can see about the  
2 recoveries on the accounts and who gets that money. I mean it  
3 would make sense to tee up the issue if it has to be teed up  
4 before Your Honor and, you know, very quickly.

5 But we were talking about three and a half million  
6 [unintelligible] accounts which we're told should have a value  
7 of at least \$2.5 million. It sounds like any amount of trust  
8 fund liens would be far less than the \$2.5 million that should  
9 be available from the accounts. So it seems to me that at the  
10 very least the money from the closing should be distributed  
11 immediately to cut off the accrual of interest for the benefit  
12 of other creditors.

13 THE COURT: I'm not sure if this is a 363 issue or an  
14 issue for what happens immediately thereafter but let me ask  
15 you does your client have the ability, (A), and willingness,  
16 (B), to discourage, if I later determine that the unions are  
17 right in terms of priority and your client is wrong?

18 MR. FLAXER: Yes, Your Honor.

19 THE COURT: All right. Mr. Raicht, you're rising as  
20 well but before you speak I want to give Mr. Flaxer an  
21 opportunity to say anything further if he wishes.

22 MR. FLAXER: No. That's it, Your Honor. Thanks.

23 THE COURT: Go ahead.

24 MR. RAICHT: I just remarked that here it's nine  
25 months and I'm finally rising in support of something Mr.





1 maintained for the benefits of the debtor's employees.

2           The Section 363 sale is approved and with an order  
3 that will say that it's approved free and clear of liens,  
4 claims, and encumbrances, and with a good faith finding. The  
5 following are my findings of fact, conclusions of law, and to  
6 the extent applicable, the bases for the exercise of my  
7 discretion in this regard.

8           The objectors make a number of arguments which I'll  
9 consider in turn. The first is that the sale is impermissible  
10 under the Second Circuit's decision in Lionel and could only be  
11 achieved under a plan of reorganization. At least the pointers  
12 withdrew the Lionel objection, but I'm not sure if all of the  
13 unions did. In any event, to the extent the Lionel objection  
14 is still out there, I can't agree with it. Lionel stands for  
15 the proposition that a Section 363 sale must take place for a  
16 good reason. It also stands for the proposition that a debtor  
17 or a Court can't find the required good reason just because an  
18 important creditor or creditor group demands it. But it also  
19 recognizes the permissibility of proceeding with the sale where  
20 there's a good reason for not waiting until a confirmation of a  
21 plan. The debtors have made a very persuasive showing of the  
22 need for a proceeding now here.

23           Wasting assets represent the prototypical situation  
24 where sales are appropriate before a confirmation of a plan.  
25 Here, the debtors asserted, and their assertion was not

14           The next issue is whether I should review this  
15 transaction under a strict scrutiny standard or under the less  
16 demanding requirements of the business judgment rule. The  
17 debtors have noted that the buyer's signature is an independent  
18 third party with no affiliation with the debtors or their  
19 principal, and no evidence has been introduced or argued to the  
20 contrary. The existence of any agreement in writing, in  
21 principle, or otherwise was categorically denied. This  
22 obviously gives me considerable comfort. However, it does  
23 appear that Mr. Chase will be one of the owners of a new  
24 company that will have dealings with Signature and may well  
25 succeed to the debtors in the completion of the work on several

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15           It was exactly what happened in the Family Snacks  
16 case decided by the Eighth Circuit BAP, see 257 B.R. 884, and  
17 was there permissible, even though the debtor in Family Snacks  
18 was subject to collective bargaining agreements with its  
19 employees.

20 I am going to issue an order with free and clear  
21 provisions consistent with principles of judicial restraint. I  
22 am going to issue an order with the usual provisions bankruptcy  
23 Judges customarily include in orders of this character, but I'm  
24 not going to reach to decide other issues that are not before  
25 me.

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16                   Finally, the specifics of any areas where the  
17 debtor's approval, or it might be over-broad, were not  
18 articulated to me. It may be that the rulings that I just  
19 announced obviate the overbreadth concerns or it may be that  
20 overbreadth concerns continue. The debtor is to settle an  
21 order in accordance with this ruling on two business days  
22 notice by hand, fax, or e-mail unless there are compelling  
23 reasons why two days represents too long a time in which case  
24 I'll hear argument as to that matter. Any overbreadth issues  
25 can be raised in connection with the proposed counter order, or



THE COURT: On behalf of the unions, did Mr. Flaxer satisfactorily describe the deal?

THE COURT: I'll accept that arrangement.

THE COURT: Okay. To what extent are there open issues then, folks? All right. Hearing no response, I think we're done. Good luck, folks, and have a good day.

MR. RAICHT: Thank you, Your Honor.

\* \* \* \* \*

1 I certify that the foregoing is a court transcript from an  
2 electronic sound recording of the proceedings in the above-  
3 entitled matter.

4  
5 \_\_\_\_\_  
6 Mary Greco

7 Dated: May 6, 2007  
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